

2014-15

Annual Report



*Mechanic Falls Town Office*

# Mechanic Falls

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# Annual Report

For the Year

January 1, 2015 to December 31, 2015

Including the Financial Reports

For the Fiscal Year

July 1, 2014 to June 30, 2015



## Annual Report Dedication



John Hawley 2006 – 2015

There are times in a town when one of your own grows up in the community, becomes part of the infrastructure of the community and brings about change and collaboration in the quietest way. The gentleman being honored this year in the town report for Mechanic Falls, has been that individual. John Hawley grew up in Mechanic Falls from the age of 7, moving from Auburn, welcomed by the community and flourished in his surroundings. John attended the Elm Street School and went on to graduate from Edward Little High School in 1987. John continued on with his education attending the University of Southern Maine studying Industrial Arts until the program closed. Unsure what was next John held several jobs working in the printing industry, became a restaurant manager, and later working as head of food services at the Elm Street School. Wearing his many hats, John continued his education taking numerous classes at the Maine State Fire Academy, National Fire Academy, and Central Maine Community College along with attaining Emergency Medical Technician status in 1993. John married Michelle Huppe on December 4, 1993 and together they raised two daughters Alycia and Caitlin. John and Michelle, as their daughters grew older, opened their home to exchange students who expanded their family circle.

John being a committed community member joined the Mechanic Falls Fire Department in 1990 as a firefighter/EMT. He was the town fire inspector beginning in 1998, and shortly after the role of code enforcement officer was added which included being the building and plumbing inspector. On 07/01/2006 John was appointed Interim Town Manager and became the Town Manager for Mechanic Falls on December 4, 2006 until his departure in Oct of 2015. During his tenure as town manager John rode the waves of success and disappointment but never lost the focus of the role he held serving the residents of Mechanic Falls.

In his spare time John was busy in the community volunteering as a soccer coach for the recreation department, served on the homecoming committee and the municipal safety committee. If life wasn't busy enough, John worked part time as a dispatcher with United Ambulance, a position he still currently holds. John returned to Southern New Hampshire University and completed his Bachelors in Public Administration in November of 2015 while working full time for RSU 16, part time teaching at CMCC along with his part time work at United Ambulance.

John's philosophy was and still is today, be accessible, listen. Although, John has moved on from the work that he has done for the Town of Mechanic Falls, he continues to volunteer. His presence is missed but everyone knows John is only a call away when a helping hand is needed. Now you can find John at RSU 16, continuing to create his legacy of community service to the area he grew up in. Thank you, John for your commitment to Mechanic Falls.

## Demographics

MECHANIC FALLS  
 ANDROSCOGGIN COUNTY  
 STATE OF MAINE  
 UNITED STATES OF AMERICA

**INCORPORATED MARCH 22, 1893**

### POPULATION BY CENSUS

1980	2,589
1990	2,919
2000	3,138
2010	3,031

### FORM OF GOVERNMENT

Charter / Council / Town Manager

### ALTITUDE

Approximately 300 feet above sea level (downtown area)  
 To about 600 feet above sea level (Pigeon Hill area)

### AREA

Approximately 11.6 square miles  
 Approximately 21.77 miles of publically maintained roads

### PUBLIC SCHOOLS

Regional School Unit #16 - Mechanic Falls / Minot / Poland  
 Elm Street School, PreK-6  
 Bruce M. Whittier Middle School, 7-8

Poland Regional High School, 9-12

**Tax Information**

STATE VALUATION	
2004/05	\$118,850,000
2005/06	\$125,500,000
2006/07	\$141,350,000
2007/08	\$155,700,000
2008/09	\$163,750,000
2009/10	\$166,150,000
2010/11	\$166,550,000
2011/12	\$158,550,000
2012/13	\$153,600,000
2013/14	\$146,900,000
2014/15	\$144,350,000
2015/16	\$150,500,000

TAX COMMITMENT	
2004/05	\$2,451,786
2005/06	\$2,486,440
2006/07	\$2,562,732
2007/08	\$2,605,930
2008/09	\$2,556,611
2009/10	\$2,465,800
2010/11	\$2,539,785
2011/12	\$2,571,996
2012/13	\$2,815,379
2013/14	\$2,911,010
2014/15	\$3,062,745
2015/16	\$3,134,026

MUNICIPAL VALUATION	
2004/05	\$83,965,286
2005/06	\$131,557,680
2006/07	\$135,568,928
2007/08	\$137,864,855
2008/09	\$139,705,496
2009/10	\$141,712,679
2010/11	\$144,717,137
2011/12	\$147,314,147
2012/13	\$147,178,523
2013/14	\$140,461,609
2014/15	\$142,411,547
2015/16	\$142,776,795

TAX RATE / \$1,000	
2004/05	\$29.20
2005/06	\$18.90
2006/07	\$18.90
2007/08	\$18.90
2008/09	\$18.30
2009/10	\$17.40
2010/11	\$17.55
2011/12	\$17.55
2012/13	\$18.65
2013/14	\$20.40
2014/15	\$21.20
2015/16	\$21.40

## Hours of Operation

### Town Office

Monday thru Thursday ..... 7:30 AM – 5:30 PM  
 Friday..... 7:30 AM – 11:30 AM

### Transfer Station

Wednesday & Thursday..... Noon – 5 PM  
 Saturday ..... 8 AM – 4 PM  
 Sunday ..... 8 AM – Noon

### Library

Monday & Wednesday ..... 9 AM – 5:30 PM  
 Tuesday & Thursday ..... 3 PM – 7 PM  
 Saturday ..... 9 AM – 2 PM

### Water Department

Monday – Friday ..... 7:30 AM – 4 PM

## Meeting Schedules

Board of Appeals ..... As Needed  
 Budget Committee .....As Needed in March and April  
 Charter Commission ..... As Needed  
 Community Day Committee ..... January – June, Monthly  
 Development Commission .....7 PM, Second Monday, Monthly  
 Fire & Rescue .....7 PM, Second Monday, Monthly  
 Historical Society .....2 PM, Third Sunday, Monthly  
 Library Trustees .....7 PM, First Wednesday, Monthly  
 Planning Board .....6 PM, Third Monday, Monthly  
 Recreation Committee .....6 PM, Second Thursday, Monthly  
 Revenue Enhancement Committee.....7 PM, Second Wednesday, Monthly  
 Safety Committee ..... 9 AM, Quarterly  
 Sanitary District Trustees ..... 7 PM, Fourth Monday, Monthly  
 Town Council .....7 PM, First Monday, Monthly

## General Information

**Governance:** By Charter adopted in 1992, amended in 2010, five elected Councilors and an appointed Town Manager

**Budget Adoption:** Referendum Voting, Second Tuesday in June

**Fiscal Year:** July 1<sup>st</sup> to June 30<sup>th</sup>

**Tax Payments:** Property tax payments are due twice per fiscal year. The first half payment is due by the close of business day on October 15<sup>th</sup> and the second half due by the close of business day on May 15<sup>th</sup>. Interest is imposed for late payments.

Property owners should notify the Town Office of changes to your property or structures on your property located in Mechanic Falls, by April 1<sup>st</sup> of each year.

Various Tax Exemptions are available to citizens. Please contact the Tax Office for further information.

**Vehicle Registrations:** *What to bring to the Town Office...*

Re-registration - bring the old registration, current proof of insurance and current mileage of the vehicle.

New Registration – (**dealer sale**) bring Bill of Sale showing sales tax was paid, Blue Title Application Form, Window Sticker, current proof of insurance and mileage on the vehicle.

New Registration – (**private sale**) bring Bill of Sale, current proof of insurance, Title (1995 Vehicle or newer) and Release of Lien (if applicable) and mileage on the vehicle.

New Registration - (transfer) bring same as private sale plus the Registration of the vehicle the Plates are transferred from

**Dogs:** All dogs must be licensed annually, by December 31, within the municipality of which their owner resides.

**Permits:** The Town of Mechanic Falls requires numerous permits for specific activities; please contact the Office at 345-2871 for more information. Not obtaining the proper permit prior to engaging in an activity is subject to fines and or prosecution.

## Elected Officials (As of December 31, 2015)

Town Council		Regional School Unit #16 Directors	
Louis Annance, Chair	2016	Jennifer Boenig	2018
Stephen Bolduc	2016	Melissa Hodgkin	2018
Cathy Fifield	2017	Mary Martin	2016
Wayne Hackett	2017	Aaron Ouellette	2016
Nicholas Konstantoulakis	2018	Jacques Wiseman	2017

Sanitary District Trustees	
Michael Baird, Chair	2016
Roger Guptill	2017
Wayne Hackett	2018
Randall Plummer	2018
Gary Purington	2016

## Appointed Committees

Board of Appeals	
Thomas Walton	2017
Nancy Richard	2016
Martha Wiseman	2016

Budget Committee	
Oliver Emery	2017
Peter Ford	2017
Cathy Griffiths	2016
Melanie Judd	2018
Bonnie Payette	2018
Thomas Walton	2016

**Community Day  
Committee**

Louis Annance

Jen Kyllonen

Danielle Ferguson

Beth Bowie

Randal Madore

Rain Tarantino

**Historical Society**

James Craig 2016

Matthew Gary 2018

Eriks Petersons 2018

Nancy Petersons 2017

Vacant 2017

**Planning Board**

Paula Bolduc 2015

Lou Goulet 2016

David Griffiths 2018

Jeremy Judd 2016

Paula Stotts 2017

Vacant 2017

Vacant 2017

**Development  
Commission**

Mike Baird 2017

Brenda Coleman 2016

Stuart Davis 2018

Tim Dean 2017

Vacant 2016

**Library Trustees**

Elizabeth Yates 2016

Jenn Durant 2016

Janice Earle 2016

Georgia Randall 2016

Melinda Straight Assoc

Martha Wiseman Assoc

Melanie Judd Assoc

**Recreation Committee**

Jason Boenig 2016

Jay Bryant 2017

Robyn Coleman 2017

Nathan Edwards 2018

Matthew Gary 2016

Scott Lessard, Chair 2017

Jeff Smith 2016

Craig Smith 2018

Justin Starbird 2016

Jeff Sturtevant 2018

## Elected Government Officials

### Senator Susan Collins

SUSAN M. COLLINS  
MAINE

413 DIRKSEN SENATE OFFICE BUILDING  
WASHINGTON, DC 20510-1904  
(202) 224-2523  
(202) 224-2693 (FAX)

United States Senate  
WASHINGTON, DC 20510-1904

Dear Friends:

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the people of our State have placed in me and welcome this opportunity to share some key accomplishments from 2015.

Growing the economy by encouraging job creation was and remains my top priority. The tax-relief bill signed into law at the close of last year contains three key provisions I authored to help foster job creation and provide small businesses with the certainty they need to invest, grow, and, most important, hire new workers. Another provision I authored that became law last year gives a boost to both Maine's economy and traffic safety. This provision permanently changed the federal law that previously had forced the heaviest trucks onto our country roads and downtown streets, rather than allowing them to use Maine's federal Interstates. In addition, I was glad to help secure another significant award for the University of Maine's deep-water offshore wind initiative, which has the potential to advance an emerging industry and create thousands of good jobs in our state.

Maine's historic contributions to our nation's defense must continue. In 2015, I secured funding toward a much-needed additional Navy destroyer, likely to be built at Bath Iron Works. Modernization projects at the Portsmouth Naval Shipyard that I have long advocated for were also completed, as were projects for the Maine National Guard.

I was also deeply involved in crafting the new education reform law to better empower states and communities in setting educational policy for their students. The law also extends a program I co-authored that provides additional assistance to rural schools, which has greatly benefitted our state. A \$250 tax deduction I authored in 2002 for teachers who spend their own money on classroom supplies was also made permanent last year.

As a result of a scientific evaluation of the nutritional value of potatoes required by a law that I wrote, the wholesome fresh potato finally was included in the federal WIC nutrition program. I also worked on other issues important to Maine's farmers and growers, including research on wild blueberries and pollinating bees.

As Chairman of the Housing Appropriations Subcommittee, I have made combating veterans' homelessness a priority. This year's housing funding law includes \$60 million for 8,000 new supportive housing vouchers for homeless veterans. Since this program began in 2008, the number of homeless veterans nationwide has dropped by one third. Maine has received nearly 200 vouchers to support homeless veterans.

Last year, I became Chairman of the Senate Aging Committee. My top three priorities for the committee are retirement security, investing more in biomedical research, and fighting fraud and financial abuses targeting our nation's seniors. I advocated for the \$2 billion increase in funding for the National Institutes of Health to advance research on such diseases as diabetes and Alzheimer's. The Senate also unanimously passed my bill to support family caregivers. The Aging

Committee's toll-free hotline (1-855-303-9470) makes it easier for senior citizens to report suspected fraud and receive assistance and has already received more than 1,000 calls.

A Maine value that always guides me is our unsurpassed work ethic. As 2015 ended, I cast my 6,072<sup>nd</sup> consecutive vote, continuing my record of never missing a roll-call vote since my Senate service began in 1997.

I appreciate the opportunity to serve the town of Mechanic Falls and Maine in the United States Senate. If ever I can be of assistance to you, please contact my Lewiston state office at (207) 784-6969, or visit my website at [www.collins.senate.gov](http://www.collins.senate.gov). May 2016 be a good year for you, your family, your community, and our state.

Sincerely,



Susan M. Collins  
United States Senator

## Senator Angus King

Dear Friends of Mechanic Falls:

It has been a privilege to serve the State of Maine since being sworn into the U.S. Senate.

Much of my time in Washington this past year has been devoted to the Senate Armed Services Committee and the Select Committee on Intelligence. Protecting our homeland and the people of Maine from terrorism and violence remains one of my top priorities. Through my work on the Armed Services Committee, I was able to secure several provisions in the 2016 National Defense Authorization Act that benefit Maine. The legislation authorizes the construction of an additional DDG-51 Arleigh Burke Class Destroyer that could be built at Bath Iron Works and expands the HUBZone program to stimulate economic growth at former military installations like the former Brunswick Naval Air Station.

Returning control to teachers, school districts, and states has also been a primary concern of mine. I am encouraged that the Every Student Succeeds Act has become law. It eliminates the burdensome requirements of the No Child Left Behind Act and ensures access to a quality education for all students. A provision I helped author in the bill will give states the opportunity to pilot the use of their own proficiency-based assessments in lieu of federally-mandated standardized tests. Also included in the bill are several measures I secured to promote local input, fund education technology initiatives, and explore new strategies to increase student access to the internet outside of school.

Communities across Maine have taken bold action to improve their broadband connectivity, and have been proud to foster federal support for these types of projects. My amendments to the Every Student Succeeds Act will promote the type of work already occurring in Washington County, where students who lack broadband access are able to check out mobile hotspots from their local libraries. Additionally, a bill I co-sponsored, the Community Broadband Act, helped pave the way for the FCC to enact rules protecting the ability of municipalities to invest in better broadband. I am excited by Maine's leadership on this important economic development issue and will continue to support local efforts in this area.

After extensive negotiations, the Senate passed a five-year transportation bill that will increase highway and transit funding in Maine and provide stability to improve our transportation infrastructure. The legislation contains provisions I cosponsored to cut red tape and improve predictability and timeliness by streamlining the federal permitting process for large infrastructure projects. Also incorporated in this bill are my provisions to relieve financial regulations on Maine's community banks and credit unions and to reauthorize the Export-Import Bank, a critical tool that supports communities and small business across the state.

Following my inquiries in the Energy and Natural Resources Committee, the National Park Service has announced they will begin exploring strategies to allow park visitors to purchase electronic passes online and will pilot the program at Acadia National Park. These passes would improve access to our nation's most treasured landscapes and would generate resources for years to come. I remain deeply engaged in preserving Maine's natural beauty and strengthening our outdoor recreation economy.

It is with solemn responsibility that I have focused my energy addressing the opioid epidemic in Maine. This work includes

convening roundtables with a wide-range of health and law enforcement professionals to combat addiction; introducing a proposal to safely dispose of excess prescription drugs; cosponsoring a Senate-passed bill that addresses mothers struggling with addiction and the alarming effect it has on newborns; cosponsoring the TREAT Act, which expands the ability of medical specialists to provide life- saving medication-assisted therapies for patients battling heroin and prescription drug addiction; and calling on the Commander of U.S. Southern Command to increase efforts to stop the flow of heroin at our southern border.

I like to think of Maine as a big small town -and in a small town, the leaders are accessible and eager to listen. In that spirit, I've made it a priority to stay connected with people from all over Maine who e-mail, write, and call with suggestions or questions. If I can ever assist in your interaction with a federal agency, or you have thoughts, concerns, or personal input on a matter that is currently before Congress I hope you will contact me, let me know where you stand, and engage in this critical part of democracy. Please call my toll- freeline at **1-800-432-1599** or one of my offices: Augusta (207) 622-8292, Presque Isle (207) 764-5124, Scarborough (207) 883-1588, or Washington, D.C. (202) 224-5344. You can also write me on our website at [www.king.senate.gov/contact](http://www.king.senate.gov/contact).

As always, am honored to represent the people of Maine and look forward to working with you for the betterment of our great state.

Sincerely,

A handwritten signature in black ink that reads "Angus S. King, Jr." The signature is written in a cursive, flowing style.

Angus S. King, Jr.  
United States Senator

## Governor Paul R LePage



Paul R. LePage  
GOVERNOR

STATE OF MAINE  
OFFICE OF THE GOVERNOR  
1 STATE HOUSE STATION  
AUGUSTA, MAINE  
04333-0001

Dear Citizens of Mechanic Falls:

Maine has a long tradition of civil participation in both state and local government, and I thank you for being informed and involved citizens.

My vision for Maine is prosperity, not poverty. For this reason, one of my top priorities is the reduction and eventual elimination of the income tax. Some are pushing to raise the minimum wage, but I want Mainers to earn a maximum wage. Reducing the income tax is the biggest and most immediate pay raise for all hard-working Mainers.

Not only does an income tax cut put more money back in your pockets, but it will also attract businesses that can offer good-paying careers to keep our young people here in Maine. It shows the nation that we are serious about wanting people and businesses to come—and stay—in Maine.

Another of my priorities is to lower the cost of student debt in Maine. If young people are struggling with too much student debt, they are unable to afford homes or vehicles. We are now offering programs to help them lower their debt, stay in Maine, begin their careers and start families.

To provide good-paying jobs for our young people, we must also work hard to reduce our energy costs. High energy costs are a major factor in driving out manufacturers, mills and other businesses that need low-cost electricity. I am committed to lowering the cost of energy, not only to attract job creators, but also to allow Maine people to heat and power their homes affordably and effectively.

And finally, we are making progress to address the drug pandemic in our state. It is my most important duty to keep the Maine people safe. While education, treatment and prevention efforts are important, we must get the dealers off the streets. I am pleased the Legislature has finally agreed to fund my proposal for more drug agents to stem the supply of deadly opiates flowing into our communities, but our law enforcement agencies are still understaffed. We must do more.

It is a pleasure serving as your Governor. If ever I can be of assistance to you or if you have any questions or suggestions, I encourage you to contact my office by calling 287-3531 or by visiting our website at [www.maine.gov/governor](http://www.maine.gov/governor).

Sincerely,

Paul R. LePage  
Governor



PRINTED ON RECYCLED PAPER  
TTY USERS CALL 711  
[www.maine.gov](http://www.maine.gov)

PHONE: (207) 287-3531 (Voice)

FAX: (207) 287-1034

## Senator Erik Brakey

Dear Friends and Neighbors:

I am so grateful and thankful that you've selected me to represent you in the Maine Senate. I am honored that you've put your trust in me, and I will continue to work tirelessly for the betterment of you and your neighbors, as well as for the great state of Maine. Please let me provide you with a recap of the first session of the 127<sup>th</sup> Legislature as well as my hopes for the second session, which will begin in January 2016.

The most important item on our to-do list is clear: our state needs more jobs at all levels of the pay scale, so it is our responsibility and my solemn promise to work to expand economic opportunity for all Mainers. To this end, my fellow legislators and I accomplished a great deal during the first session of the 127<sup>th</sup> Legislature.

We passed a biennial budget that ensured that more Maine families received a tax cut than did in the "largest tax cut in Maine history" in 2011. That same budget stopped taxes on military pensions, so those who have given all that a person can give can feel welcomed and at home in our state. We restructured portions of our welfare system, increasing funding for nursing homes, and put far more funding towards eliminating waitlists for services for brain-injured and intellectually disabled Mainers.

I'm really looking forward to watching how the significant changes we've already made will better the everyday lives of Mainers. I wanted to serve in Augusta because I believe that, while I'm here, I can have an impact on the direction of our district and state. Because of this belief, passing vital legislation (and, sometimes, stopping bad legislation) is so gratifying.

As you know, more changes are necessary. Next year, during the second session of the legislature, we need to make progress towards addressing the cost of energy in this state. There are a number of bills that have been proposed that would change the way our state's energy system works, and I look forward to putting my own energy into legislation that would lower your energy costs. I also believe that working to provide support to areas hard-hit by recent mill closings should be a focus of the 2016 session.

You have my humble and sincere thanks for allowing me to represent you in Augusta. Please feel free to contact me at 207-406-0897 and [sen.eric.brakey@gmail.com](mailto:sen.eric.brakey@gmail.com) if you have comments or questions, or if you would like assistance in navigating our state's bureaucracy. I continue to be enthusiastically ready to help you.

Sincerely,



# House of Representatives

## Representative Kathleen Dillingham District 72



2 STATE HOUSE STATION  
AUGUSTA, MAINE 04333-0002  
(207) 287-1440  
TTY: (207) 287-4469

### Kathleen RJ Dillingham

P.O. Box 164  
Oxford, ME 04270  
Residence: (207) 744-2153  
[Kathleen.Dillingham@legislature.maine.gov](mailto:Kathleen.Dillingham@legislature.maine.gov)

February 2016

Dear Friends & Neighbors:

It is an ongoing pleasure representing the good people of Mechanic Falls at the capitol. It is my ever-persistent goal to help implement policies to stimulate our area economy and provide young people with extensive opportunities to thrive.

Unfortunately, the Legislature is again off to a very slow start in doing the people's work. Nonetheless, as the statutory adjournment date of April 20 fast approaches, a number of pressing matters, including battling the State's drug crisis, energy costs, tax conformity, and welfare reform, will require much negotiation and debate. With that said, we, as lawmakers, must be prepared to make some very difficult decisions....decisions to lay the foundation for a brighter future rather than ones merely to maintain the status quo.

The Veterans and Legal Affairs Committee, of which I am a member, has been quite busy tending to various proposals with respect to liquor regulations, election reform, and amending the laws regarding rights and liabilities of State military forces. You can monitor our proceedings on these initiatives and a collection of others online at <http://legislature.maine.gov/calendar/#Committees>.

So many of you have contacted me since I took office, and I have enjoyed the opportunity of addressing the variety of issues brought to my attention. Only by hearing from constituents can I truly be effective in my position.

Thank you for the privilege of being your voice in Augusta. May you and your families be blessed with a healthy and prosperous 2016!

Best regards,

A handwritten signature in blue ink that reads 'Kathleen R. J. Dillingham'.

Kathleen R. J. Dillingham

Congressman Bruce Poliquin

**Lewiston Office**

179 Lisbon Street  
Lewiston, Maine 04240

207-784-0768 Fax 207-784-5672

**Washington D. C. Office**

426 Canon House Office Building  
Washington, DC 20515

202-225-6306 Fax 202-225-2943

## Report of the Town Council

It is with great pleasure that I bring you the report of your Town Council. I believe our community is doing quite well. Each year brings new challenges and your Town Council does what it feels is best for the citizens of Mechanic Falls. We have a great staff that works for our community and volunteers who donate time selflessly. I want to thank them all. They work hard and take a lot of pride in what they do. This Town Council appreciates everyone working for our town, those who serve on our boards and committees and all of the volunteers. We are lucky to have such a great team.

Our town is financially stable, and our business community is thriving. The Municipal budget has remained flat and we are happy to say that the budget is down from last year. We have been able to purchase two new cruisers, a public works truck with plow and fire apparatus. We have been able to repave and rebuild several of our roads including Lane Rd., Saunders Rd., North St., First Avenue, Elm St. Mitchell St. and Water St. All of these streets saw improvements and our Public Works totally rebuilt Third Avenue with three hundred feet of water line, a new fire hydrant and sewer line installed at the same time. After many washouts over the years, the two smaller culverts on Lane Rd have been replaced with one large box culvert that was made possible with FEMA funds. The new box culvert proved itself within weeks with a major storm that would have caused considerable damage.

We are saving tax dollars with the shared purchase of a new high pressure sewer line and culvert cleaning device that we no longer have to rent. All maintenance of the device will be conducted by our Sanitary District. Our town office continues to be a cash cow and we will need to invest in it again this year.

We will finally see changes at the Five Corners intersection. The Maine Department of Transportation will start construction this summer. The intersection of Rt.26 and Winterbrook Road will be discontinued and Winterbrook Rd. will exit on to Rt.11. We continue to have a great working relationship with the Town of Poland. First with the Public Works Departments, each having benefits from unique pieces of equipment to share. The second is with Poland Fire Rescue. Unfortunately, we do not have enough volunteers interested in our Rescue Department, so we continue to struggle with coverage by our department. The council will continue to look at rescue options for our citizens with hopes to be able to retain our own rescue services.

Our Revenue Enhancement Committee continues to meet on a monthly basis to explore alternative revenue sources and develop ideas for taxpayer savings. Currently they are pursuing ways to bring businesses to our town and also solar power options. If you have an interest in this your input is welcome.

Our "Community Day", which is slated for the first Friday and Saturday in June, will continue to grow with new ideas from renewed interest of our citizens. The committee plans to bring back the parade, which will include the horribles parade. The parade was dropped last year because of the expense. New for this year, there will be yard sale / flea market space available to rent and the Advent Christian Church will be taking food donations for the food pantry that could

win you discounts at local merchants along with serving homemade donuts and coffee Saturday morning.

Returning this year will be the Couples Competition on Friday evening, the traditional American Legion Chicken BBQ, the Bog Hooters Snowmobile Club Pancake Breakfast and much more. This type of event in other towns has proven to bring income to the town, thus reducing taxes. All it takes is involvement. All of our committees meeting dates are listed on our town web site and volunteers are always welcome.

In October, after a public hearing was held, the council drafted an ordinance to prohibit the jumping from bridges in town. This was a particular nuisance at the Route 11 bridge last summer and was an issue that Maine DOT stated we needed to address. The council also adopted a mass gathering ordinance in order to lay out some ground rules regarding who would be liable for what expenses.

One of the greatest challenges of the council this past year came when Town Manager John Hawley announced he would be taking a job with RSU16 and would be resigning his position. We asked ourselves, how we replace someone who grew up here and dedicated so much of themselves to our community. I don't have to repeat all of his accomplishments as you will undoubtedly read them all in the Town Report Dedication to him. As the Council faced the task of hiring a replacement, we had several options as to the type of person we thought would most benefit our town. That solution came in the form of Koriene Low of Minot. She was not experienced as a town manager but had all of the skills needed to be a great town manager. Her education, experience in day to day operations as well as working with government agencies gained through many years of service at Community Concepts were deciding factors in our decision. I truly believe that your council made the right choice when we hired her. She has already proven herself as a good leader. Our staff enjoys working with her and she has great insight as to what is best for our community. I am honored to have worked with John, not only as a member of the Town Council, but also working with him while serving on several committees member and consider him a friend.

Lou Annance  
Town Council Chairman

## Report of the Town Manager

January – October

Typically, 2015 was a busy year, and I am pleased to say that we had some significant accomplishments. With the assistance of a 75/25 matching grant from the Federal Emergency Management Agency, we were able to replace the undersized culvert that crossed under Lane Road. In a routine rain storm event, the culvert served to remove enough of the water flow coming off of the side of the hill and send it to the river. Unfortunately, the microburst storms that seem to hit us more frequently were dropping too much rain in too short of a period, creating flash flooding and road destruction in this area. We have spent a significant amount of funding over the last ten years to rebuild and resurface various sections of this road. Our local contribution of roughly \$32K was matched with FEMA's \$98K to install a large box culvert that will serve to remove almost all of the water that has created problems in the past. Just days after its installation it was tested with just such a rainfall and surpassed our expectations, money well invested.

Mechanic Falls has held to a routine of paving roads every five years and making annual payments on the expense. 2015 was the next year since the last paving and was no exception; we were able to stretch our local dollars much further than in the past because petroleum prices were much lower than recent history. Several roads received new surface treatment and in a couple of cases, we improved the road base before paving. Thanks to a very talented Public Works crew, and the assistance from the Water Department and Sanitary District, much of the labor was handled in-house saving us money and ensuring quality work.

This year was also a year when our vehicle replacement schedule brought many of our replacement dates into the same year. Our proper reserve account maintenance allowed us to replace these vehicles all with saved funds with the exception of the new fire truck. The vehicles were purchased without having to borrow and pay additional interest charges but the fire truck needed a little financial assistance. The reserve account for the fire truck had been tapped several times over the years for substantial apparatus repairs bringing down the amount we need to pay entirely for the new truck. Generally, fire trucks (pumpers) are replaced every 25 years. We held on to our 1989 Engine 3 for a couple of additional years to help save a little more to reduce the amount of borrowing necessary. The new truck will be delivered sometime in March or April of 2016. It was also time to replace our tired police vehicles and we purchased two new SUVs. The public works pick up was up for replacement as well as a water department truck. Although we forked out a lot of money for new vehicles this past year, it is important to remember that our reserve accounts protect us from paying more than necessary in interest. This helps to keep our tax rate from spiking unpredictably.

Large concerts planned at Harvest Hill Farms in the summer prompted a need for us to evaluate how our public service agencies would be able to respond to emergencies when thousands of people are attracted to a centralized event. Our small community does not have the number of staff needed to

handle large sized incidents even if we relied on our neighboring emergency services to help us out. A Mass Gathering Ordinance was drafted, and rules are now in place that not only ensures there is adequate safety personnel on scene but also that the expense of such events is not passed on to the taxpayers. Large events such as these are great for the local economy but can wreak havoc if not previously prepared to handle the influx of visitors.

Committee membership is an issue that continues to plague the community. The number of willing citizens to serve on volunteer boards and committees for the town is causing the municipal employees to pick up additional work that was formerly performed by those volunteers. The Council amended membership requirements imposed in a previous year to relax some of the residency requirements so that currently serving members who did not live in Mechanic Falls would continue to give of their time. Groups are feeling the pinch because they have to rely on fewer members. The Historical Society, Board of Appeals, Community Day Committee, Fire and Rescue, and Planning Board, just to name a few, really could use additional people to help the town conduct its business. Contact the town office if you think you'd like to give some of your time to any of these organizations.

I would like to recognize two individuals. Ron Tirrell served decades in the Fire/ Rescue and Public Works Department. He will have retired at the same time as my departure in October and Nancy Richard, who served many years as a budget committee member and then as Councilor, retired from public service in June. Both were incredibly giving individuals who served the town with unselfish interest and dedication. Much appreciation is extended to them both.

As you are reading this message, my twenty-five-year tenure with the town will have come to an end. I began in the Fire and Rescue department, moved into Code Enforcement, served as the Assistant Town Manager and spent the last ten years as your manager. It was a rewarding career, and I was very honored to have been able to serve in each of those capacities for the community. I was extremely fortunate to have Councilors who not only supported my efforts but gave me the flexibility to do what I felt was best for our town and each of them were remarkable to work with. There are countless committee and board members who I have had the pleasure of working with all these years and I could never thank each of them individually, but please know that I am grateful for all of the energy and cooperation that each of you gave and will continue to provide. I worked alongside many incredible staff, all of which give far more than what they are compensated for, and who continued to stick with me even through the toughest of circumstances. I will always consider it one of the highest privileges of my life to have been able to call myself the Town Manager of Mechanic Falls and sincerely thank the community for putting their trust in me.

John Hawley

November – December

In November, it was my privilege to be selected by the Town Council as your new Town Manager following the footsteps of John Hawley who had been involved in Mechanic Falls town positions for over twenty five years. Having grown up in Western Maine, I am familiar with the challenges of small town budgets along with the value of the closeness rural life brings. I bring to your community a background in advocacy, budget development and management along with the recognition of the value of collaboration. I have been meeting with local, state and federal representatives to look at opportunities to improve the business presence in the town. I feel privileged to be working with an amazing group of town employees and volunteers who keep the community active and engaged. I want to thank all of you for the warm welcome I have received. I look forward to 2016 with excitement and anticipation to see what the future holds for opportunities for your community.

Koriene Low

## Municipal Department Reports

### Animal Control

352 Complaints 6 Animal Trespass 9 Animal bites 16 Dog Pickups

It is the responsibility of the Animal Control Officer to respond to and investigate complaints from citizens concerning domestic animals, contain and pick-up stray, sick or injured, feral and or unwanted and captured domestic animals and transport them to an appropriate destination. If necessary the Officer will set traps to capture evasive domestic animals. The ACO also performs emergency animal rescue service.

Robert Larrabee  
Animal Control Officer

**REPORT OF  
RESPONSIBLE PET CARE OF OXFORD HILLS, INC.  
Shelter & Adoption  
9 Swallow Road, Paris Maine  
[www.rpc.petfinder.com](http://www.rpc.petfinder.com) ~ Facebook**

Responsible Pet Care of Oxford Hills, Inc. is a non-profit, 501-C3 organization that provides a no-kill shelter for homeless cats and dogs located at 9 Swallow Road in Paris. We are equipped to provide treatment and shelter for 85 to 100 felines and 12 to 15 dogs. All of our cats and dogs are adopted into approved homes for a reasonable fee. All are spayed/neutered, vaccinated, tested and flea treated. In 2015, we adopted out 396 cats and took in 425 strays/surrenders. Dog numbers for 2015 were 102 adopted and 109 returned to owners and 241 strays/surrenders taken in.

“RPC” has agreements with the Towns of Norway, Paris, Oxford, Otisfield, Harrison, Woodstock, West Paris, Greenwood, Hebron, Buckfield, Mechanic Falls, Poland, Gilead, Milton Township and Bethel to take strays. We accept owner surrender cats and dogs when cage/kennel space allows.

- Did you know? One unsprayed female cat is capable of producing 20+ kittens per year for most of her life, female kittens start reproducing as early as 6 months of age, *and* siblings will breed. This is why it is so important to spay, neuter and report strays to the animal control officer.
- Did you know? Each time a dog gives birth to puppies it takes two years off her life. When you purchase a puppy, be conscious of where it comes from. Do not support “puppy mills”. In “puppy mills”, female dogs are bred too often, puppies may be sold too young and dogs may be kept inhumanely. They may be sick or become sick. Be very careful if you purchase a pet on line.
- Did you know? It is unlawful to sell a puppy or kitten before the age of 6 weeks. It is also required that a breeder and/or pet dealer provide the buyer of the puppy or kitten with a written disclosure indicating their history, including healthy records.

Responsible Pet Care can direct you to resources for low cost spay and neuter for dogs and cats. Because of irresponsible breeding, there is an overwhelming necessity to spay and neuter bully breed types. The State of Maine FIX ME spay/neuter program in Augusta is issuing certificates with highest priority to this breed type of dogs and to cats. FIX ME program spay/neuter certificates cost \$10 for cats and \$20 for dogs. Responsible Pet care will cover these fees to qualifying individuals. Additionally, we have grants available to assist owners in the cost of spaying and neutering their pets that do not qualify for FIX ME. To contact FIX ME, 800 367-1317. Diligence in spaying and neutering will eventually make a difference in the number of strays there are in our towns.

Dog licenses are due each year by January 1. If your dog gets lost and is wearing the dog license tag or other identification, there is a very good chance that he will be returned to you. The cost to register your dog is \$6.00 if spayed/neutered and \$11.00 if not. If you do not license your dog by January 31, there is a late fee of \$25.00 per dog. “RPC” urges all pet owners to make sure pets are identified by ID tag, dog license tag and microchip if possible so that pets may be returned if lost. Responsible Pet Care sponsors rabies vaccinations clinics in January and September. For more information regarding those clinics please call us at 743-8679. Also, if you are missing your pet, please call both your animal control officer and Responsible Pet Care.

We thank you for your support and compassion.

Responsible Pet Care Directors

Shirley H. Boyce, Cynthia Wescott, Bruce Cook – Norway  
Joe Deangelo – Harrison, Helen Brown – Casco,  
John Nostin – Naples, Joelle Corey-Whitman - Paris

## Code Enforcement & Planning

This year started slow, which is typical for the winter months. We had no building permits issued in January, and only two electrical permits. By the end of May we had issued 14 building permits, 12 electrical permits, and 9 plumbing permits. For the year there were 4 permits for new modular homes, and 8 permits for the placement of mobile homes, three of which were relocations within the town. We had 5 new garages built and 10 additions to buildings, two which were commercial.

The old church building on Elm Street, Our Lady of Ransom, was demolished in June. The building was not being used because of moisture problems. There were three other demolitions: a garage, a deck, and one house that the fire department burned as a training exercise.

The Town had one court date in June. The matter involved a building that had three renters and was only able legally to have two.

The remainders of the building permits were for decks and miscellaneous interior/exterior remodeling. The year ended with a total number of all permits at 118. Included in that total were 43 building permits, 46 electrical permits, 18 internal plumbing permits, 6 subsurface waste disposal permits, 4 use permits, 1 driveway permit, and 1 sign permit. Last year's total of all permits was only 78.

This year the State finalized the Chapter 1000 Guidelines for Municipal Shoreland Zoning Ordinances, so working with the Planning Board, I started to revise our Shore Land Zoning Ordinance.

I want to ask anyone that is considering a building project to contact me for questions you may have. My office is only open Monday and Tuesday 8am-5pm, and 8am-noon on Wednesday, my phone number 345-2221. There are things like roofing shingles, fences, vinyl siding, driveway paving, and landscaping that don't need a permit. Call before you start to verify if a permit is required. Also, remember, that state, federal, and local regulations may change during the year and you don't want to have to redo a project because of code changes you didn't know about.

Leslie R Johnson  
Code Enforcement Officer

## Emergency Management

Once again I am happy to report there were no serious disasters during 2015. However, a recurring wash out problem on the Lane Road was rectified using FEMA mitigation grant funds during the past summer. We also received FEMA money to assist with expenses incurred January 15<sup>th</sup> of last year when we experienced a major blizzard.

Special Thanks to Scott Penney and the Public Works crew for another year of keeping our roads safe and clear.

In reviewing the list of homes in our flood plain zone, it has come to my attention that most homeowners do not have flood insurance. That is something worth considering, as events can quickly change causing significant expense for homeowners.

Sincerely,

David C Stimson  
Mechanic Falls EMA Director

## Fire Department

It's that time again, town report, budget time and time to update you folks on the Fire Department; this year the department showed it's resolve and stepped up to the plate with some great people. Some of you probably heard and some might not that I was involved in a serious workplace accident which took me out of service for a good part of the year. The members of the Fire and Rescue took over the helm and steered the department forward. This took dedicated members with a will to help those in need when called upon, I personally want to thank the other departments of the Town for assisting them and the town for helping my wife and I, in this time of need, it was really appreciated and nice to know small town people do step up and help.

We should be receiving or have received the new fire truck that the voters approved last year by time this is printed, it's on schedule and within budget and should last us another 20 years with good maintenance, to protect the Town. This year's budget reflects the need to do the job asked of us, without costing you voters more than necessary. One of biggest problems is recruiting members especially during the day but we are not the only department with this problem, which is going to be hard to solve without thinking of permanent day personnel. For now we will rely on mutual aid, day time coverage will have to be a future conversation and plan.

I would like to say thanks to the former Town Manager John Hawley for his help and guidance through the years. It's been a good time to move on and welcome our new Manager, Koriene Low; she will be a good fit. Take care & all be safe.

Fire Chief Fred C. Sturtevant III

## Health and Safety Compliance

The Town's Confined Space and Personal Protective Equipment policies were enormous and difficult to navigate. These policies are now more concise making them usable tools for training. Another working document developed this past year is our Trenching and Excavation policy.

We worked with the Department of Labor Safetyworks! to assess the street sweeping operation to ensure the crew is kept safe from the dust raised. Wet methods for street sweeping are the most preferable for they protect the workers and the public.

All Town employees have had the opportunity to learn safety and health concepts beyond our OSHA mandated criteria. This past year we had training for recognizing and managing stress and the hazards associated with a sedentary job and/or lifestyle.

Kathryn Oak  
Safety Officer

## Library

The Library is thriving in our location on the third floor of the Municipal Building. We have new patrons signing up for library cards weekly. The Library saw 3,481 patrons this year and we had 1978 adult books circulate, 2705 youth and children's books circulate and 105 inter-library loans requested. 339 reference questions were answered and 351 people attended programs (children and adults). Our computers were used a total of 1767 hours, by using the information available and applying it to the library use calculator, our library services to the Town of Mechanic Falls had an estimated value of \$104,936.

I started as Librarian in October 2015, after 25 years as head of the Library Association. The Town would like to thank Connie Cushing-Sefcik, the previous Librarian for her dedication to upgrading and improving the library. Connie introduced a new cataloging system and I have completed the job of entering the collection of books and DVDs into the system.

The Library Committee has eight active members and has held 2 book sales and a pie sale to earn money for the programs at the library. They held a bake sale at Community Day in June. The committee is engaged and dedicated to continuing to expand and improve the options for residents of Mechanic Falls.

Our weekly Storytime on Monday mornings has some very enthusiastic participants. We have 7 children attending along with their parents and we have a waiting list. Our fiber group meets

Tuesday from 4:30 to 6:30. We are always willing to have new people join. Knitting lessons and crochet lessons have been popular. Our needle punch picture, done as a group project is ready for framing in a shadow box.

After our “Let’s Talk About It” Grant, the Book Group continued to meet. We have been reading and discussing books monthly. We meet on the second Thursday of each month in the library at 5:30. Stop by to hear about what we will be reading next and join us.

We have two public access computers and two laptops available for use within the library with internet access, free WIFI, interlibrary loans available through the Maine State Library and access to Overdrive downloadable library are all available with the library card.

My plan for this year is to have the Mechanic Falls Library collection on line, so patrons can reserve books either by phone or email or just look and see what we have.

I just received news that we have been granted a Maine Humanities Council Grant to bring “Civil War Fiction” and “Let’s Talk About it” program to the Library this summer. More information will be forthcoming in the spring.

New books are arriving monthly! Come visit and learn about all we have to offer.

Nancy Petersons, Librarian

## Police Department

The Mechanic Falls Police Department has seen a reduction in crime over the past year. Burglary and theft is down a decent amount. I believe a good part of that is the combination of roving patrols and 24 hour coverage. When we are fully staffed the officers cover the town's roads many times in a day. They try to spot suspicious vehicles and people in areas where they seem out of place. The combination of all those things helps to spot potential burglars and thieves and thwart criminal activity before it happens.

There are many scams going around that try to get you to give your money away. Don't get fooled. If someone calls and says you have won something but you have to pay money up front first it is likely a scam. If you get a call and someone is trying to get you to wire money or prepaid cards for any reason at all be very careful. CALL US FIRST as we often hear of these scams and can try to help you determine the validity of the situation. A general rule of thumb is if it sounds too good to be true than it probably is a hoax.

I will be putting out some identity theft information packets in June or July 2016. Please stop in and pick up some information. Identity Theft is on the rise. Learn how to protect yourself so that you do not become a victim. We thank you for your support and are we are proud to protect and serve the Town of Mechanic Falls.

**Jeffrey Goss**  
**Chief of Police**

### **Calls for service in 2015: 3327**

The Police Department handled 198 fewer calls for service in 2015 than we did in 2014. We handled calls for service during every hour of the day. Thursday is our highest report of a crime day.

Thursday & Saturday were the highest incidents of arrest days with 27 each day. Wednesday had 26 arrests. Monday had 25 arrests. Sunday and Friday had 23 arrests and Tuesday had 20 arrests for a total of 171 for the year.

**Traffic Offenses: 875**

Citations: 299

Warnings: 576

The Mechanic Falls Police Department issued WARNINGS nearly twice as often as a Citation. Our goal is for people to abide by traffic laws on their own.

**Traffic Crashes: 94 (-19)**

### CRIMINAL/CIVIL VIOLATIONS

1/01/2015 – 12/31/2015

AGGRAVATED ASSAULT	1	(-1)
DOMESTIC VIOLENCE ASSAULT	12	(+2)
GROSS SEXUAL ASSAULT	1	
SEXUAL EXPLOITATION OF MINOR	1	
ENDANGERING WELFARE OF CHILD	3	(-1)
ASSAULT	8	(+2)
CRIMINAL THREATENING	3	(+2)
UNLAWFUL SEXUAL CONTACT	5	
DOMESTIC VIOLENCE TERRORIZING	2	(+1)
TERRORIZING	1	
STEALING DRUGS	3	(-2)
BURGLARY	3	(-15)
BURGLARY OF MOTOR VEHICLE	3	(-4)
THEFT	31	(-13)
RECKLESS CONDUCT	1	

POSS FIREARM BY PROHIBITED PERSON	1	
CRIMINAL MISCHIEF	12	(-20)
UNLAWFUL TRAFFICK SCHEDULED DRUGS	3	(+1)
UNLAWFUL FURNISHING SCHED DRUG	1	
UNLAWFUL POSS OF SCHEDULED DRUGS	4	(-8)
POSSESSION OF MARIJUANA	10	(-16)
SALE & USE DRUG PARAPHERNALIA	12	(-7)
CULTIVATING MARIJUANA	1	(-1)
NEGOTIATING WORTHLESS INSTRUMENT	33	(+22)
REFUSING TO SUBMIT TO ARREST	1	
DISORDERLY CONDUCT	1	(-1)
OPERATING UNDER THE INFLUENCE	10	(-9)
MINOR TRANSPORTING LIQUOR	1	
ALLOW MINOR POSS/CONSUME LIQUOR	1	(-2)
FURNISHING LIQUOR TO MINOR	1	(-1)
CRIMINAL TRESPASS	3	(-1)
VIOLATING CONDITIONS OF RELEASE	13	(-14)
OBSTRUCTING THE REPORT OF A CRIME	1	
CRIMINAL ATTEMPT	3	
PROBATION VIOLATION ARRESTS	2	
HARRASSMENT	7	(+6)
HARRASSMENT BY TELE/ELEC DEVICE	1	(-4)
WARRANT ARRESTS	17	(+14)
SMOKING IN VEHICLE W/ MINOR PRESENT	1	
FAILING TO GIVE CORRECT NAME	1	
OPERATING VEHICLE WITHOUT LICENSE	6	(-2)
ILLEGALLY ATTACH REGISTRATION PLATES	4	(-11)
DISPLAYING FICTITIOUS INSPECTION STKR	1	
LEAVING THE SCENE OF CRASH	4	(+1)
FAILING TO REPORT VEHICLE CRASH	2	(-3)
OPERATING WHILE LICENSE SUSPENDED	24	(-33)
DRIVING TO ENDANGER	7	(+3)

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OPERATING W/ SUSPENDED REGISTRATION	4	(-5)
HABITUAL MOTOR VEHICLE OFFENDER	1	(-2)
FAILURE TO REGISTER VEHICLE	8	(-27)
SPEEDING 30+ MPH OVER LIMIT	20	(+13)
FAILURE TO STOP FOR AN OFFICER		1
PERMITTING UNLAWFUL USE		1
ATV LAW VIOLATIONS	2	

## Public Works

The Public Works Department consisting of four employees including the foreman. Public Works has many tasks required to be completed at certain times of the year plus all the unanticipated projects that need attention. Sometimes the unexpected projects that come up exceed the anticipated work load but Public Works staff is always ready to tackle any job.

Last winter was moderate with around eighty inches of snow falling and one big blizzard at the end of January that dumped twenty eight inches of snow in one storm. The trucks were on the road fifty times dealing with weather not including pushing banks back or moving snow. The Public Works staff used three thousand yards of salted sand on the roads, five hundred tons of straight salt to melt the roads and put one hundred and fifty yards in the public sand pile.

In the spring Public Works did the sand cleanup of all the sidewalks and parking lots with the assistance of four teenagers during their spring vacation. After that staff started painting our parking stalls and crosswalks but fell a little short of getting all the painting done due to the need to start ditching and changing culverts on roads that were going to be paved.

It was a big year for paving, every five years the town takes out a bond for \$500,000 dollars of paving. The worst of the roads in town were overlaid, there are still some roads in need and the hope will be to place these on the list for the next time we pave. Public Works and the Water Department worked together on Third Ave. reconstructing this road and installing a new water line the length of the street. This street was in really rough shape and is very much improved now.

Late in the year my longest tenured employee Ronald Tirrell decided it was his time to retire. He was on the Fire Department for many years and worked at Public Works for over eighteen years. I would like to thank Ron for all the hard work and many carpenter projects he tackled over the years and wish him a happy retirement. He will be missed.

At the same time Ron was getting done my newest employee Zach Yates gave his notice and moved on to Greenwood Public Works. Public Works has since hired two new men and we have an outstanding crew again and I could not be happier.

We try to make this town one that everyone can be proud of; we take great pride in our equipment, love decorating the town for Christmas, and enjoy taking care of any problems that arise that need our attention.

It is a pleasure to work here and take care of this great community and I hope that my crew and I can always be there to take care of all tasks put in front of us in this great town.

**Scott R. Penney, Director**

## Rescue

It has been a couple of years since Poland Fire Rescue started providing day time coverage (6am till 6pm) and things have been going well. United Ambulance Service continues to be our transporting service from 6pm until 6am.

Mechanic Falls Fire Rescue responded to 92 calls this year. Please see the chart below for a breakdown.

**Call Volumes by Day and Hour**  
**From 01/01/15 To 12/31/15**  
**Report Printed On: 02/15/2016**

Hour	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Total	Average	Percentage
0001 - 0300	0	1	1	1	1	2	0	6	1	7.32%
0301 - 0600	0	1	2	0	0	1	0	4	1	4.88%
0601 - 0900	2	1	0	0	1	0	1	5	1	6.10%
0901 - 1200	0	2	1	0	0	3	3	9	1	10.98%
1201 - 1500	4	0	2	0	0	5	3	14	2	17.07%
1501 - 1800	0	3	2	1	5	3	1	15	2	18.29%
1801 - 2100	3	2	2	2	4	1	3	17	2	20.73%
2101 - 0000	0	2	3	3	1	2	1	12	2	14.63%
<b>Total</b>	<b>9</b>	<b>12</b>	<b>13</b>	<b>7</b>	<b>12</b>	<b>17</b>	<b>12</b>	<b>82</b>	<b>12</b>	<b>100.00%</b>
<b>Average</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>10</b>		
<b>Percentage</b>	<b>10.98%</b>	<b>14.63%</b>	<b>15.85%</b>	<b>8.54%</b>	<b>14.63%</b>	<b>20.73%</b>	<b>14.63%</b>	<b>100.00%</b>		

The following chart gives a breakdown of the different types of calls we responded to throughout the year.

**Runs by Provider Impression**  
**From 01/01/14 To 12/31/14**

Provider Impression	# of Runs	% of Runs
Abuse / Neglect	1	1.72%
Assist Only	1	1.72%
Behavioral / Psychiatric Disorder	3	5.17%
Cardiac - Chest Pain	1	1.72%
Cardiac - Other	1	1.72%
Cardiac Arrest - Asystole	2	3.45%
Cardiac Arrest - BLS	1	1.72%
Flu Like Illness	1	1.72%
Nausea / Vomiting (Unknown Etiology)	1	1.72%
No Apparent Illness / Injury	4	6.90%
Obvious Death	3	5.17%
Other Illness / Injury	4	6.90%
Overdose - Drug / Medication	4	6.90%
Pain - Chest (Non-Cardiac)	3	5.17%
Pain - Extremity (Non-Traumatic)	1	1.72%
Stroke / CVA / TIA	1	1.72%
Syncope / Fainting	3	5.17%
Traumatic Injury - Back	1	1.72%
Traumatic Injury - Extremity	10	17.24%
Traumatic Injury - Head	5	8.62%
Traumatic Injury - Multisystem	5	8.62%
Traumatic Injury - Torso	1	1.72%

Weakness / General Malaise	1	1.72%
<b>Total</b>	<b>58</b>	<b>100%</b>

**Call Summary Report  
From 01/01/15 To 12/31/15  
Report Printed On: 02/15/2016**

<b>Response Code</b>	<b>#</b>	<b>%</b>
No Lights and Sirens	18	19.57%
Lights and Sirens	73	79.35%
Initial Lights and Sirens, Downgraded to No Lights or Sirens	1	1.09%
<b>Total</b>	<b>92</b>	<b>100.00%</b>
<b>Transport Code</b>	<b>#</b>	<b>%</b>
Unknown	92	100.00%
<b>Total</b>	<b>92</b>	<b>100.00%</b>
<b>Response Disposition</b>	<b>#</b>	<b>%</b>
Treated, Transferred Care to other EMS Service	49	53.26%
Treated, Patient Refused Transport	3	3.26%
Patient Refused Treatment	2	2.17%
No Treatment Required	17	18.48%
No Patient Presented (Stand By)	2	2.17%
Deceased on Scene	2	2.17%
Cancelled	17	18.48%
<b>Total</b>	<b>92</b>	<b>100.00%</b>
<b>Response Request</b>	<b>#</b>	<b>%</b>
Standby	1	1.09%
Emergency Response	91	98.91%
<b>Total</b>	<b>92</b>	<b>100.00%</b>
<b>Responding Unit</b>	<b>#</b>	<b>%</b>
POV	25	27.17%
Rescue 1	67	72.83%
<b>Total</b>	<b>92</b>	<b>100.00%</b>

<b>Total</b>	<b>92</b>	<b>100.00%</b>
<b>Response Request</b>	<b>#</b>	<b>%</b>
Standby	1	1.09%
Emergency Response	91	98.91%
<b>Total</b>	<b>92</b>	<b>100.00%</b>
<b>Responding Unit</b>	<b>#</b>	<b>%</b>
POV	25	27.17%
Rescue 1	67	72.83%
<b>Total</b>	<b>92</b>	<b>100.00%</b>

Rescue is currently made up of 2 Basic EMT's, 4 Advanced EMT's, and 1 Paramedic. We always have a need for more licensed EMT's. If interested please complete an application at the Town Office. Thank you all for your hard work and dedication.

Thank you for your support and donations.

Jennifer Casey, Rescue Chief

## Solid Waste

The first full year with wood being collected in the roll off container has saved us significant money. Our construction, demolition debris (CDD) wood expenses were \$6,500 in the year 2014 and were reduced by \$2,000 for the year 2015. A new container had to be purchased for the reception of the wood. This has resulted in a much neater arrangement for our facility. The timing of this event coincides with the closures of biomass facilities in the State of Maine. These closures have hindered the movement of CDD wood for municipalities across the State but we remain unaffected because of fortuitous timing and the advice and assistance of Mike McCray at Corcoran Environmental Services, Inc. In fact, Corcoran Environmental Services, Inc. has been very resourceful and quick to offer services which have improved efficiency in the management of the Town's disposal needs.

The bad news is our recycling rates have not improved. This stagnation results in the potential for increased disposal costs. There are two areas of diversion which may go in to place for the year 2016. Salvation Army may provide a collection box for resalable clothing, linens, and shoes. The other avenue of diversion is food scraps. We Compost It! is operating in Auburn and is establishing a route along our corridor. Food is heavy and far more beneficial composted rather than incinerated (food doesn't burn well). There is a potential annual savings of at least \$3,000 if food and textiles are diverted from the waste stream, or as we say at the transfer, kept out of the hopper.

Kathryn Oak, Manager

## Town Clerk –Shirley Marquis

2015 has been a busy year for the Town Clerk, as I had to get back up to speed on all Town Clerk responsibilities that I needed to re-learn and learn. We do vital records, fish and game licenses, ATV, snowmobile and boats online. In case of a computer problem, we are able to do the manual licenses. We have scanners, barcode and credit card readers. We do accept credit/debit cards, but keep in mind, the credit card company charges a 2.95% fee to you for use of those cards. The town did 203 Motor Vehicle registrations online in 2015. You can use this service if you have an excise taxable vehicle either commercial or passenger (less than 12,000 pounds GVW) or non-excise taxed trailer (such as a utility trailer). You will need your current yellow registration, your current insurance card and the vehicle's current mileage. NO address changes can be done online. The service is available to you at <http://www1.maine.gov/online/bmv/rapidrewal/>.

We had a very successful rabies clinic with Dr. Frechette in January, there was snow, but good advertising produced a great turnout, with a waiting line for Dr. Frechette to show up. Please remember State Law required you to license your dog every year before December 31<sup>st</sup>. The fee is \$11.00 for male/female and \$6.00 for spayed/neutered. There is a late fee of \$25.00 for all dogs not licensed before February 1<sup>st</sup> in addition to the regular license fee.

**Please be sure to check out Mechanic Falls website to keep up to date on the Council meeting minutes or new and upcoming events in town. <http://www.mechanicfalls.govoffice.com/>.**

**Interesting statistics for 2015 from the Town Clerk's Office:**

- Voting- 1970 Active Voters
  - 538 Democrats
  - 521 Republicans
  - 94 Green Independents
  - 817 Unenrolled voters
- Vital Statistics-
  - 16 Marriages
  - 37 Births
  - 29 Deaths
- Animal Welfare –
  - 437 Dogs Licenses
  - 71 Dogs unaltered
  - 366 Dogs spayed or neutered
  - 5 Kennel Licenses
- Motor Vehicle –
  - 3803 Motor Vehicle transactions processed in office
- Inland Fisheries & Wildlife-
  - 207 Hunting/fishing Licenses
  - 96 Boat Registrations
  - 99 Snowmobile Registrations
  - 96 ATV Registrations
- Business Licenses-
  - 32 Various License and Permits Issued

**Marriages 2015**

Dustin Kyle Anderson	Samantha Leigh Hackett	4/25/2015
Kyle Robert Bates	Stephanie Corinne Dionne	1/17/2015
Robert Joseph Franco	Jasmine Lynn Nardone-Cooper	7/20/2015
Timmie Lee Hopf	Tina Marie Burlock	6/13/2015
Moises Thomas Merrill	Michelle Lynn Chabot	4/10/2015
Michael Robert Maberry	Elisabeth Anne Poling	5/23/2015
Brent Gabriel Wyman	Heather Lynn Wagner-Murphy	8/2/2015
Justin Robert Theriault	Heather Marie Aceto	8/22/2015
Devon Ray Fluette	Kate Scamman Obie	8/29/2015
Scott David Perreault	Ernestine Marie Merritt-Small	9/9/2015
Patrick James Sands	Pennie Alice Bolduc	9/12/2015
John Harrison MacVane	Sherry Ann Hastey-Sewell	9/19/2015
Nicholas Edwin Paine	Lauren Ashley Arnold	9/20/2015
Derek Larry Campbell	Lindsey Lee Partridge	10/3/2015

Kevin Wayne McBean Jr.	Victoria Ann Rogers	10/31/2015
Ethan Douglas Sanborn	Danielle Megan Russell	12/16/2015

**DEATHS 2015**

PEPIN	ALICE	8/24/2015	81	Mechanic Falls	Mechanic Falls
GAGNE	DORIS	9/1/2015	87	Mechanic Falls	Norway
BURGESS	WAYNE	9/7/2015	68	Mechanic Falls	Mechanic Falls
TURNER	DAVID	9/18/2015	81	Mechanic Falls	Auburn
POLLAND	CLAYTON	10/6/2015	81	Mechanic Falls	Mechanic Falls
STEVENS	NORRIS	10/11/2015	66	Mechanic Falls	Mechanic Falls
CORNONI	DAVID	10/17/2015	56	Mechanic Falls	Mechanic Falls
EMERY	GLADYS	10/21/2015	92	Mechanic Falls	Mechanic Falls
DODGE	DAVID	10/28/2015	53	Mechanic Falls	Mechanic Falls
GRAY	LEAH	10/28/2015	<1	Mechanic Falls	Portland
CYR	DOROTHY	11/27/2015	86	Mechanic Falls	Mechanic Falls
CAMPBELL	EUGENE	12/14/2015	84	Mechanic Falls	TOGUS USVA
RILEY	DORIS	12/21/2015	92	Mechanic Falls	Lewiston
STEPHENSON	BARRY	12/24/2015	44	Mechanic Falls	Mechanic Falls
MITCHELL	FLORENCE	12/26/2015	92	Mechanic Falls	North Berwick

**BIRTHS 2015**

37 Babies were born in 2015

The State no longer allows the town to print the names and dates of births of babies born in Mechanic Falls.

## Water Department

Last winter was a challenge! The Water Department had services that froze that never bothered in the past. Some we were able to thaw out, while others would not thaw. You know the old saying “you don’t miss the water until the well goes dry” We had a few families and a business that as a result were carrying their water for the biggest part of a month until things thawed out.

This year we asked the Public Utilities Commission (PUC) for a rate increase. A ten percent increase was granted, the first increase in seven years. As rate increases were approved for other communities, we felt fortunate that our increase was held at ten percent as some other utilities were granted increases that were over fifty percent. Our last increase was in 2008.

Every three years the State comes in and reviews our system. I am pleased to say that there were no deficiencies found. As usual there are some “suggestions” that are made. All suggestions are taken in to consideration as we move forward.

It always pleases me to report on the combined efforts between the Highway Department, the Sanitary District and the Water Department. This year we collaborated on a couple of projects. The Sanitary District had to install about three hundred feet of storm drain on Pine Street. The Water District tried to do it with our own equipment but quickly realized that there were boulders that our equipment could not handle. A contractor was brought in to assist us. The second project was the full depth reconstruction of Third Avenue. With the assistance of the other departments, the water department laid about three hundred feet of six-inch plastic water main and installed a fire hydrant. The water department was able to take advantage of the large excavator that the town had rented. The water department staff remained on the job after our work was completed, assisting in any way possible with the road construction. Mechanic Falls is a small town with small crews, but to quote one of the employees “it doesn’t matter what is says on the side of the truck when a job needs to be done”!

It has been a few years now since the Town of Poland had approximately ten thousand feet of water main installed into their downtown district. This year we saw three new services attached to it.

Respectfully,

*Steve French*

## Committee Reports

### Board of Appeals

The Board of Appeals has the duty of hearing and making binding decisions in regard to administrative decisions made by the Code Enforcement Officer or the Planning Board. There may have been procedural errors or omissions that were made, and this is the avenue used to pursue them. The Board of Appeals also hears dimensional variance requests. The Board of Appeals cannot grant Use Variance requests.

There are five positions available on the Board of Appeals, and we currently have only three filled. This is a voluntary position, so if you would like to serve on this board, contact the Town Office. The Board of Appeals only meets as needed, and did not meet this year.

Leslie R Johnson  
Administrative Assistance to the Board of Appeals

### Development Commission

Town Council created the Mechanic Falls Development Commission in 1981, in response to the loss of more than 250 jobs when Marcal Mill shut down. The MFDC is a private, non-profit organization charged with stimulating industrial and commercial development and expansions in Mechanic Falls. The MFDC promotes economic development by providing financial loan assistance to businesses, which create new jobs, and by acquiring and selling land in support of the Town's economic development efforts.

Since 1983, the MFDC has administered the Revolving Loan Fund, which is a low-interest loan program available to existing and new businesses for the purpose of creating and retaining jobs. In addition to the RLF, the MFDC has administered the Micro-Loan program since 1996. Since its inception, the Micro-Loan program has been highly successful in attracting new businesses and new employment opportunities. This revolving loan program currently has approximately \$320,000 available to qualified Mechanic Falls' businesses. In 2015 the MFDC funded two loan requests. The funds were used to refinance debt and to acquire the assets of a competing land surveyor.

During the year, the MFDC amended its bylaws to bring them into alignment with Town ordinances. The primary amendment included a change in the process for appointing members of the Development Commission.

The MFDC is pleased to report that the annual audit performed by Smith & Associates, CPAs of Yarmouth has resulted in an unqualified, clean opinion. The MFDC contracts with the Androscoggin Valley Council of Governments (AVCOG) to provide professional services including loan underwriting and servicing as well as meeting and financial records management. Business owners interested in participating in the MFDC loan programs should call Ed Dox at AVCOG, 783-9186, or the Town Office 345-2871.

## Planning Board

The Planning Board is made up of volunteer citizens who meet whenever changes need to be made to local Zoning and Land Use Ordinances, or to review and act upon applications for Conditional Use or Special Exception Permits. There are seven regular positions and two alternate positions. We currently have only five of the regular positions filled and none of the alternates, so if you would like to volunteer we would welcome you.

The Planning Board met only twice this past year. The first time they met was in August to act on a Mass Gathering Ordinance. The issue for the ordinance came up when Harvest Hill Farms held a concert that had about 350 attendees. They had expected many more than that, and we found that the existing ordinance was inadequate for larger gatherings. The second meeting was in November to elect a new Planning Board Chair and start updating our Shoreland Zoning Ordinance. The state finalized changes in Chapter 1000 Guidelines for Municipal Shoreland Zoning Ordinances, so the Planning Board started to incorporate those changes in our Ordinance. Once the update is completed, there will be a public hearing on the proposed Ordinance amendments, and then a recommendation to the Town Council for approval.

Leslie R Johnson  
CEO

## Recreation Committee

In 2015 the Mechanic Falls Recreation Department focused on upgrading a few of the locations where the children practice and play. We completely redid the Coleman Baseball field. During the 2015 baseball/softball season the Recreation Department hosted both the Baseball and Softball Major's Tournament, along with the 2015 12U Cal Ripken State Tournament.

The committee fixed two basketball hoops at the Elm Street School for the 2015/16 basketball season. During the 2015/16 basketball season the Mechanic Falls Recreation Department has created a K – 2<sup>nd</sup> grade program. This is the first time this type of program was held in Mechanic Falls. Coaches were very excited to teach these young children the skills needed to be successful basketball players.

The Mechanic Falls Recreation Dept. has added a website. This website has allowed the department to have a greater outreach in recruiting children to the program, as well as easier access for parents to make payments towards their children's registration fees.

Scott Lessard  
Committee Chair

## Revenue Enhancement Committee

The Revenue Enhancement Committee is now in its fifth year and its mission remains the same: to find new ways to generate revenue for the town to help offset the tax rate. During the last year, the committee has explored development opportunities along the Route 26 corridor and ways to market the town to businesses looking to relocate or expand. Attracting new business or helping existing businesses grow will help lower the tax burden on residents. The committee continues to work with the town council and town development commission on this project.

A major focus of the committee has been and remains on solar power. The members have met with two area solar companies to discuss solar project options. One option is for the town to purchase solar panels to generate power for the town buildings and help reduce utility costs. Another option is to create a solar farm on town property, potentially at the transfer station. A solar farm would allow residents to purchase panels and save money on their utility bills. Due to current legislation, only ten CMP customers can net meter or benefit from one solar project. There is legislation now before the state Legislature which would expand the number of electric customers allowed to net meter. Several towns and cities across the state have embraced solar power to save money on utility bills and more Maine-based companies, like Garbo-Kane Integrated Solar Builders out of Norway, are growing which creates job opportunities. As a whole, the committee strongly believes a solar project would benefit the town and set an example of being good stewards of the environment. The committee will continue to explore ways to generate money for a solar project and will work with the town council to gain support for this type of project.

The best ideas can come from the least expected places. This committee embraces new ideas and creative problem-solving. Any residents who have a desire to save money on their tax bill and help improve the quality of life in our town should consider joining this committee. The committee meets the second Tuesday of each month at 7 p.m. in the town council chambers. Please consider attending a meeting and sharing your thoughts.

Members of the committee include Yvon Gilbert, Carl Beckett, Lou Annance and Jennifer Boenig along with others who have attended as their schedule permits. Please consider joining us and becoming a part of this committee.

Sincerely,  
Robert Small, committee chairman

## Safety Committee

The Town's Confined Space and Personal Protective Equipment policies were enormous and difficult to navigate. These policies are now more concise making them usable tools for training. Another working document developed this past year is our Trenching and Excavation policy.

We worked with the Department of Labor Safetyworks! to assess the street sweeping operation to ensure the crew is kept safe from the dust raised. Wet methods for street sweeping are the most preferable for they protect the workers and the public.

All Town employees have had the opportunity to learn safety and health concepts beyond our OSHA mandated criteria. This past year we had training for recognizing and managing stress and the hazards associated with a sedentary job and/or lifestyle.

Kathryn Oak / Steve French

## Santa For The Kids

I have been organizing the Santa for the Kids program for the past 24 years, and I must say this past year was the easiest year yet. We had 16 families signed up for help this year, which included 50 adults and children. We had a tremendous outpouring of donations this year. Between generous Mechanic Falls businesses, organizations and residents, Our Lady of Ransom giving tree and the casino the Santa for the Kids program was well provided for. This results in only having one large shopping trip we had to make for 2 families that signed up late. We do require all who request help fill out an application, and sign a form stating that they are residents and not seeking assistance elsewhere.

Every family received a future foods gift certificate and a turkey (if they wanted one) donated by the Doyer family. As we do every year, any hats and mittens we have left over are given to Elm Street School to be used for the kids that don't have or forget to bring theirs. Those wishing to make donations for next year can drop new, unwrapped toys or bedding at the Town Office at any time throughout the year. Any and all donations are greatly appreciated.

Shirley Marquis  
Santa for the Kids Program Coordinator

## Municipal Revenues Received

July 1, 2014 – June 30, 2015

Motor vehicle excise	\$394,880.45	Special Amusement	\$85.00
Boat excise	\$1,693.80	Cable Franchise Fee	\$26,784.52
Motor vehicle license	\$9,098.99	Transfer Station Fee	\$3,097.75
Snow/atv license	\$278.00	CEO Citations	\$50.00
Boat license	\$120.00	Police Fines	\$175.00
Cash mgmt. interest	\$1,375.92	Late fee dogs	\$300.00
Real estate interest	\$19,640.26	Service Charges	\$0.00
		RSU 16 Winter	
Lien Costs	\$8,251.57	Maintenance	\$0.00
Will/fax/notary fees	\$600.00	Municipal Gym Rent	\$702.50
Postage/copies/voter	\$245.75	USCTC Rent	\$4,740.44
Trfr Station stickers	\$4,414.00	Head start rent	\$0.00
Driveway Entrance	\$40.00	Tennis lights	\$0.00
		Insurance	
Pole Permits	\$0.00	Reimburse	\$1,405.00
Building Permits	\$7,807.30	Recycling Reimburse	\$14,494.47
Plumbing Permits	\$1,627.50	Welfare Reimburse	\$0.00
Electrical Permits	\$1,720.00	Police Reimburse	\$0.00
		Ball Field Lights	
Conditional Use Per	\$343.00	Reimb	\$10,000.00
Hunt/Fish License	\$434.25	Reserve Bank Accts	\$12,844.90
Weapons Permits	\$252.00	Sale Town Owned	\$0.00
Birth/Death	\$676.00	Tax Acquired Prop	\$14,994.18
Marriage License	\$504.00	Pynt in Lieu of Tax	\$1,596.41
		Veteran's	
Victualer's License	\$665.00	Exemption	\$1,996.00
Liquor License	\$400.00	Tree Growth Reimb	\$3,949.18
Marriage Certificate	\$377.00	BETE Tax Reimburse	\$7,900.00
		Highway Block	
Burial Permits	\$448.00	Grant	\$20,968.00
		State Revenue	
Add Certified Copies	\$302.40	Share	\$188,584.45
		State Welfare	
Dog License	\$901.00	Reimb	\$1,878.99
Dog Fees	\$418.00	Homestead Reimb	\$81,531.00
Rabies Call	\$3.00	Snowmobile Refund	\$840.74
Public Safety Reports	\$672.00	State Burn Permits	\$36.00
		FEMA	
Zoning Fee	\$0.00	Reimbursement	\$10,155.61
		Sex Offender	
Court Fee	\$897.68	Registry	\$35.00

Water Admin Fee	\$16,000.00	
Home Occupation	\$0.00	
	\$475,086.87	\$409,145.14
<b>Total Revenues Received</b>		<b>\$884,232.01</b>
Total Anticipated (Budgeted)		\$836,731.83
% of Revenues Received		105.68%

## Payments to Municipal Officials / Employees

July 1, 2014 – June 30, 2015

Department	Employee Name	Total	FIR		
			FIR	Fred Sturtevant*	\$6,306.00
			FIR	Richard Wing	\$65.25
Plan Board	Paula Bolduc	\$12.00	FIR	Michael Wood	\$347.00
Plan Board	Keith Morse	\$10.00			
Plan Board	Paula Stotts	\$10.00	Janitor	Burton Philbrick*	\$9,239.00
Plan Board	Lou Goulet	\$0.00			
Plan Board	Dave Griffiths	\$10.00			
Plan Board	Jeremy Judd	\$10.00	Library	Connie Cushing-Sefcik	\$19,302.66
			Library	Ann Look	\$120.26
Brd Appls	Thomas Walton	\$0.00			
Brd Appls	Nancy Richard	\$0.00	Police	Jeffrey Goss	\$59,217.73
Brd Appls	Martha Wiseman	\$0.00	Police	Paul Harrison	\$53,347.92
			Police	Zachary Bisson	\$47,613.33
Council	Nancy Richard	\$600.00	Police	Alfred J. Daigle	\$47,173.71
Council	Lou Annance	\$500.00	Police	Michelle Emery*	\$11,600.22
Council	Steve Bolduc	\$500.00	Police	Nick Gagnon	\$135.00
Council	Cathy Fifield	\$500.00	Police	Shawn Gagnon	\$46,796.27
Council	Wayne Hackett	\$500.00			
			PWD	Scott Penney	\$56,811.72
ACO	Robert Larrabee	\$3,650.00	PWD	Leland Bisbee	\$1,930.30
			PWD	Tim Estes	\$5,586.74
Admin	John Hawley	\$68,257.15	PWD	Robert Goddard	\$13,732.21
Admin	Angela Grenier	\$18,718.65	PWD	Kyle Jones*	\$2,270.22
Admin	Shirley Marquis	\$40,879.34	PWD	Ronald Tirrell	\$42,531.65
Admin	Laurel Nadeau	\$6,259.12	PWD	Zachary Yates*	\$35,330.85

Admin	Lisa Prevost	\$46,117.57	PWD	Chris Arsenault	\$5,591.73
				Michael Downing*	
CEO	Leslie Johnson*	\$20,654.88	Rec		\$3,247.99
CEO	Kieth Bennett	\$940.00			
CEO	Wayne Marquis	\$152.50	Rescue	Jennifer Casey*	\$5,536.39
CEO	Rodney Smith	\$25.00	Rescue	Elwood Strout	\$383.51
CEO	Nick Adams	\$550.00			
			SprClnUp	Brandon Bearor	\$300.00
			SprClnUp	Aleck Burnell	\$300.00
ELE	Nancy Petersons	\$208.36	SprClnUp	Yvon Desmarais	\$300.00
EMA	David Stimson*	\$3,454.89	Transfer	Kathryn Oak*	\$29,263.00
			Transfer	Lydia Fisher*	\$6,967.04
				Dennis	
GA Admin	Shannon Moxcey	\$4,000.00	Transfer	Mazurkiewicz	\$8,236.36
				Brian	
			Transfer	ThurlowLatham	\$2,512.50
FIR	David Barton	\$1,671.45	Transfer	Norman Lowe	\$1,197.00
	Kayla Bickford-Damon	\$347.50			
			Total Municipal		
FIR	Wayde Boston	\$1,912.45	Salaries	\$760,373.01	
FIR	Donald Boyd	\$150.19			
FIR	Edward Brown	\$1,177.26	Water Dept	Stephen French	\$50,694.28
FIR	Thomas Casey*	\$929.88	Water Dept	Anthony Corey	\$37,467.92
FIR	David Clukey	\$1,135.06	Water Dept	Michelle Emery	\$15,725.27
FIR	Jonathan Damon*	\$1,208.06	Water Dept	Jacob Verrill	\$13,529.44
				Matthew	
FIR	Kelli Doherty	\$544.50	Water Dept	McConnell	\$156.00
FIR	Thomas Doherty	\$1,763.13			
			Total Utilities		
FIR	Jordan Emery*	\$255.25	Salaries	\$117,572.91	
FIR	Matthew Fifield*	\$2,037.19			
FIR	Jennie Frirree*	\$1,028.63			
			Total Municipal		
FIR	Paul Harvey	\$816.56	Salaries	\$760,373.01	
			Total Utilities		
FIR	Devin Herbert	\$1,664.37	Salaries	\$117,572.91	
			Total Municipal		
			& Utilities		
FIR	Ben Limerick	\$668.38	Salaries	\$877,945.92	
FIR	Randal Madore*	\$2,050.63			
FIR	Stephanie Madore	\$467.75			

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FIR	Cathy Proulx	\$616.25
FIR	Chris Strout*	\$115.50

*(\*) Indicates an employee received payment from more than one department*

- (1) – Payment from Rescue*
- (2) - Payment from Fire Department*
- (3) – Payment from Safety and Health Compliance*
- (4) - Payment from Election Clerk*
- (5) - Payment from Code Enforcement*

## Municipal Budget Summary – FY 2014-15

	2012-13 ACTUALS	2013-14 ACTUALS	2014-15 ACTUALS	2015-16 APPROVED	2016-17 PROPOSED	Net Change
<b>BUDGET LINES</b>						
Boards and Council	\$10,639	\$11,487	\$10,631	\$10,677	\$11,351	\$674
Legal Services	\$3,008	\$1,033	\$5,276	\$4,500	\$8,000	\$3,500
Municipal Complex	\$83,678	\$77,209	\$81,382	\$81,650	\$87,649	\$5,999
Town Clerk / Elections	\$135,792	\$137,350	\$135,071	\$143,816	\$144,890	\$1,074
Town Manager	\$68,587	\$69,261	\$69,060	\$69,868	\$67,237	-\$2,631
Safety Compliance Officer	\$0	\$5,778	\$7,844	\$8,432	\$8,080	-\$352
Utilities	\$167,050	\$167,688	\$169,221	\$167,026	\$168,175	\$1,149
Code Enforcement / Planning	\$42,400	\$39,631	\$21,874	\$25,317	\$34,907	\$9,590
Library	\$24,261	\$21,349	\$23,393	\$33,441	\$32,880	-\$561
Recreation	\$3,500	\$3,500	\$3,500	\$3,500	\$2,000	-\$1,500
Social Services / Welfare	\$23,444	\$26,999	\$8,480	\$14,500	\$13,500	-\$1,000
Assessor	\$20,281	\$19,718	\$20,531	\$20,000	\$20,650	\$650
Auditor	\$6,600	\$6,275	\$6,000	\$6,150	\$7,300	\$1,150
Contingency	\$9,581	\$1,715	\$0	\$10,000	\$10,000	\$0
Debt Service	\$198,784	\$149,850	\$132,991	\$201,646	\$202,586	\$940
Pensions / Insurances	\$335,059	\$363,356	\$290,613	\$348,553	\$374,095	\$25,542
Animal Control	\$7,777	\$7,493	\$6,936	\$8,218	\$8,658	\$440
Dispatcher	\$21,378	\$32,280	\$32,280	\$32,780	\$32,780	\$0
EMA	\$772	\$601	\$1,000	\$1,000	\$1,000	\$0
Fire Department	\$58,536	\$61,142	\$64,638	\$63,206	\$74,356	\$11,150
Police Department	\$288,976	\$301,961	\$292,195	\$301,703	\$296,714	-\$4,989
Rescue	\$17,297	\$15,567	\$13,482	\$18,606	\$19,426	\$820
Health Officer	\$500	\$500	\$690	\$690	\$690	\$0
Public Works	\$281,235	\$319,068	\$312,807	\$322,607	\$312,658	-\$9,949
Solid Waste	\$98,563	\$117,733	\$115,333	\$118,534	\$113,727	-\$4,807
County Tax	\$160,631	\$159,503	\$156,104	\$157,488	\$166,449	\$8,961
<b>GENERAL FUND</b>	\$2,068,327	\$2,112,269	\$1,981,332	\$2,173,908	\$2,219,758	\$45,850
<b>CIP BUDGET</b>	\$63,897	\$64,100	\$101,500	\$35,000	\$11,250	-\$23,750
<b>RESERVES BUDGET</b>	\$202,208	\$58,500	\$187,550	\$181,550	\$212,050	\$30,500
<b>TOTAL EXPENDITURES</b>	\$2,334,432	\$2,234,869	\$2,270,382	\$2,390,458	\$2,443,058	\$52,600
<b>APPLIED REVENUES</b>	\$898,788	\$827,145	\$884,232	\$737,710	\$746,042	\$8,332
<b>APPLIED FUND BALANCE</b>	\$303,316	\$144,000	\$98,000	\$72,500	\$125,000	\$52,500
<b>NET TO BE RAISED</b>	\$1,132,328	\$1,263,724	\$1,288,150	\$1,580,248	\$1,572,016	-\$8,232

**EXHIBIT I**

**TOWN OF MECHANIC FALLS  
STATEMENT OF NET POSITION  
JUNE 30, 2015**

	<u>Primary Government</u>		<u>Total</u>
	<u>Governmental Activities</u>	<u>Business - Type Activities</u>	
<b>Assets</b>			
Cash and Cash Equivalents	\$ 1,764,516	\$ 74,060	\$ 1,838,576
Accounts Receivable	78,909	0	78,909
Taxes Receivable	212,892	0	212,892
Tax Lien Receivable	63,057	0	63,057
Inventories	4,911	0	4,911
Capital Assets, Net of Accumulated Depreciation	<u>2,799,187</u>	<u>0</u>	<u>2,799,187</u>
<b>Total Assets</b>	<b><u>\$ 4,923,472</u></b>	<b><u>\$ 74,060</u></b>	<b><u>\$ 4,997,532</u></b>
<b>Deferred Outflows of Resources</b>			
Related to Pensions	<u>\$ 29,630</u>	<u>\$ 0</u>	<u>\$ 29,630</u>
<b>Liabilities</b>			
Accounts Payable	\$ 78,553	\$ 0	\$ 78,553
Accrued Expenses	119,798	0	119,798
Taxes Paid in Advance	4,271	0	4,271
Non Current Liabilities			
Due Within One Year	81,225	0	81,225
Due in More Than One Year	<u>358,714</u>	<u>0</u>	<u>358,714</u>
<b>Total Liabilities</b>	<b><u>\$ 642,561</u></b>	<b><u>\$ 0</u></b>	<b><u>\$ 642,561</u></b>
<b>Deferred Inflows of Resources</b>			
Related to Pensions	<u>\$ 52,659</u>	<u>\$ 0</u>	<u>\$ 52,659</u>
<b>Net Position</b>			
<i>Net Investment in Capital Assets</i>	\$ 2,359,248	\$ 0	\$ 2,359,248
<i>Restricted</i>			
Unemployment	0	74,060	74,060
<i>Unrestricted</i>	<u>1,921,663</u>	<u>0</u>	<u>1,921,663</u>
<b>Total Net Position</b>	<b><u>\$ 4,280,911</u></b>	<b><u>\$ 74,060</u></b>	<b><u>\$ 4,354,971</u></b>

The Notes to the Financial Statements are an integral part of this Statement.

**EXHIBIT II**

**TOWN OF MECHANIC FALLS  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2015**

<u>Functions/Programs</u>	<u>Expenses</u>	<u>Program Revenues</u>		<u>Net (Expense) Revenue and Changes in Net Assets Primary Government</u>		<u>Total</u>
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Governmental Activities</u>	<u>Business - Type Activities</u>	
<b>Primary Government</b>						
<b>Governmental Activities</b>						
General Government	\$ 341,139	\$ 108,761	\$ 0	\$ (232,378)	\$ 0	\$ (232,378)
Protection	456,558	14,952	0	(441,606)	0	(441,606)
Public Works	419,641	22,006	31,124	(366,511)	0	(366,511)
Fiscal Services	478,997	0	0	(478,997)	0	(478,997)
Community Services	35,373	0	2,720	(32,653)	0	(32,653)
Education	1,538,902	0	0	(1,538,902)	0	(1,538,902)
Fixed Charges	168,111	0	0	(168,111)	0	(168,111)
Interest on Long - Term Debt	14,542	0	0	(14,542)	0	(14,542)
Depreciation - Unallocated	<u>249,244</u>	<u>0</u>	<u>0</u>	<u>(249,244)</u>	<u>0</u>	<u>(249,244)</u>
<b>Total Governmental Activities</b>	<b>\$ 3,702,507</b>	<b>\$ 145,719</b>	<b>\$ 33,844</b>	<b>\$ (3,522,944)</b>	<b>\$ 0</b>	<b>\$ (3,522,944)</b>
<b>Business - Type Activities</b>	<u>162</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(162)</u>	<u>(162)</u>
<b>Total Primary Government</b>	<b>\$ 3,702,669</b>	<b>145,719</b>	<b>\$ 33,844</b>	<b>\$ (3,522,944)</b>	<b>\$ 0</b>	<b>\$ (3,523,106)</b>
<b>General Revenues</b>						
Property and Other Taxes				\$ 3,436,935	\$ 0	\$ 3,436,935
Grants and Contributions Not Restricted to Special Programs				283,996	0	283,996
Unrestricted Investment Earnings				<u>2,289</u>	<u>111</u>	<u>2,400</u>
<b>Total General Revenues</b>				<b>\$ 3,723,220</b>	<b>\$ 111</b>	<b>\$ 3,723,331</b>
<b>Changes in Net Position</b>				<b>\$ 200,276</b>	<b>\$ (51)</b>	<b>\$ 200,225</b>
<b>Net Position – July 1, 2014</b>				<b>\$ 4,137,585</b>	<b>\$ 74,111</b>	<b>\$ 4,211,696</b>
<b>Prior Period Adjustment</b>				<u>(56,950)</u>	<u>0</u>	<u>(56,950)</u>
<b>Restated Net Position – July 1, 2014</b>				<b>\$ 4,080,635</b>	<b>\$ 74,111</b>	<b>\$ 4,154,746</b>
<b>Net Position – June 30, 2015</b>				<b>\$ 4,280,911</b>	<b>\$ 74,060</b>	<b>\$ 4,354,971</b>

The Notes to the Financial Statements are an integral part of this Statement.



TINA MESERVE  
SUPERINTENDENT

REGIONAL SCHOOL UNIT #16  
MECHANIC FALLS \* MINOT \* POLAND

MELANIE CHASSE  
ASSISTANT SUPERINTENDENT

January 11, 2016

Dear Citizens of Mechanic Falls,

The 2015-2016 school year has proven to be one filled with growth toward our long-range Strategic Plan. We are establishing structures and practices to improve teaching and learning, as well as our systems related to operations and finances.

Early Release Wednesdays are critical to the progress we are making to improve teaching and learning. On Wednesdays, staff have over 2 hours of professional time to develop new skills and common understanding for best practices. Students leave 1-hour early and then teachers stay 60-90 additional minutes after that hour. Here are some highlights from Wednesday sessions:

- Middle school and high school staff have been working to establish proficiency-based grading practices. Assignments are being aligned to standards, and parents and students can now check assignments and grades online every day.
- K-6 teachers are learning to implement the Common Core Mathematical Practices effectively at all grade levels. The Mathematical Practices include skills that transcend the teaching of math. Practices include: problem solving, reasoning abstractly, constructing viable arguments, using models and tools, attending to precision and using structures. These will ensure that our students can think deeply about information they encounter.
- Training is being provided on our new Teacher Evaluation Professional Growth system. This system has rigorous expectations and our teachers are learning about all the components, including creation and implementation of Student Learning Goals (SLGs).

With support from our communities, we added several new positions this year, including a Guidance Counselor and Gifted and Talented teacher shared between Minot Consolidated School and Elm Street School and a Special Education teacher at PCS. Adding these positions was a priority in our Strategic Plan.

At the system level we hired a Business Manager, Stacie Field. Our business procedures were recently reviewed by outside auditors and recommendations are being implemented to improve oversight and efficiencies. We have seen significant savings in just the four months since the position was filled. Following the resignation of a member of the business office, we were able to hire a Director of Operations, John Hawley. Mr. Hawley is responsible for facilities and grounds and supervises our Transportation and Food Service Directors. He is working with local officials to finalize our safety plans, as well as leading the Facilities Review Team charged with addressing the overcrowding at BWMS. All of this work is moving forward at a steady rate thanks to knowledge and skills of staff in these positions.

We are just beginning the 2016-2017 Budget process. Our Budget Committee includes members of the RSU 16 School Board, Central Office Administration and Town Representatives. Once again, we will be counting on your feedback as we develop a budget that allows us to meet the goals of our 5-Year Strategic Plan, while being fiscally responsible to our community members. As always, our FY '16-17 budget will be developed in a transparent and collaborative manner. Our Budget Committee meetings are open to the public and videotaped. Our website ([www.rsu16.org](http://www.rsu16.org)) will host all of our budget information.

Thank you for your support.

Sincerely,

*Tina Meserve*  
Tina Meserve



**RSU 16**  
**ADULT EDUCATION**  
 Mechanic Falls ~ Minot ~ Poland

December 2015

Making a Difference Since 1984

Dear Citizens,

This year we celebrated the accomplishments of twenty new Adult Education graduates at our cap and gown graduation ceremony on Friday, May 29, 2015. More than 150 friends and family members gathered in the Elm Street School gymnasium to recognize the achievements of these students and to watch as Superintendent Tina Meserve presented them with diplomas. Our inspirational message was delivered by former graduate and recent College Transition student, Araminta Mayberry.

In response to recent changes to the Workforce Investment Act at the federal level, we continue to increase partnerships and connections with businesses and employers. Our intent is to facilitate more opportunities and knowledge for our students as we continue to prepare and equip them for future pathways. College and Career Readiness is a major focus of the work we do as we move toward our 5-year Vision. To that end, we strive to ensure that all students who leave our program own defined goals and detailed next steps, possess new knowledge of themselves, their aspirations and talents, and have a confident belief in themselves as College and Career Ready individuals. All students will have the skills necessary for lifelong learning!

Widespread awareness of programs and participation in enrichment classes throughout our Tri-Town Communities is also very important to us. In addition to the High School Diploma and HiSET programming offered by core staff in academic areas, we served nearly 450 people in computer classes and a wide variety of community enrichment classes in 2015. I encourage you to take a look at the classes in our course catalogs or on our website at <http://mechanicfalls.maineadulted.org/>. We are happy to report that we are now able to take online registrations. You can also keep in touch with events and developments by finding us on FaceBook or Twitter. If we can be of assistance in any way, please email [jrose@rsu16.org](mailto:jrose@rsu16.org), call 345-3217, or stop by our Learning Center at Elm Street School in Mechanic Falls. Your ideas, support and involvement are always welcome and very much appreciated!

Respectfully,

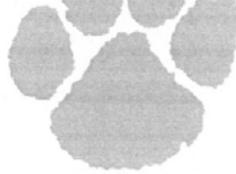
Jenny H. Rose,  
 Director

(207) 345-3217 ♦ fax 346-6223 ♦ PO Box 129, Mechanic Falls, ME 04256 ♦ 129 Elm St  
[rsu16adulted@rsu16.org](mailto:rsu16adulted@rsu16.org) ♦ <http://mechanicfalls.maineadulted.org/>

RSU #16  
ELM STREET SCHOOL  
*"Dedicated to Creating a Quality Tomorrow"*

129 Elm Street  
Mechanic Falls, ME 04256

Ryan Patrie, Principal  
Telephone (207) 345-3381  
Fax (207) 346-6224



January 21, 2016

Dear Friends and Family of Elm Street School & Mechanic Falls:

It is a great privilege to serve Mechanic Falls, Elm Street School and the greater RSU #16 community. I am extremely impressed with the support of the community, staff and students of Elm Street School and RSU #16. The genuine support began at community day before Open House and emanates at every Wildcat Assembly, Student Led Conference and school event.

For all returning and new community members, Elm Street School serves approximately 293 students in grades PK-6. The class sizes range from 14-22 students. Elm Street School provides services and programming to ensure that every learner receives an excellent education; ranging from Gifted and Talented Services to Title I services to services for students with special needs. These services are provided by the full time teaching staff of 23 teachers as well as several itinerant staff that support multiple buildings or do not work full-time; 2 of which are new to Elm Street School. These services are supported by the full time Ed. Tech. staff of 20; 4 of which are new to Elm Street School. Overall, I am proud of the accomplishments of our students, the commitment of staff, and the support provided by our community. Elm Street will continue our work with literacy, we are also using our early release time to learn and implement the mathematical practices as we embark on a new math implementation that is aligned to the Common Core. Elm Street, along with every other school, will create a plan to support the new assessments that Maine learners in grades 3-8 will be taking this spring.

Elm Street School continues to create and sustain family and community partnerships. The Elm Street School PTO graciously supported the installation of an outdoor classroom so that students can learn beyond the confines of the classroom walls. This year, the PTO has set a goal to raise enough money to construct an outdoor structure more suitable for children in grades K-2. The PTO has staffed the book fair, planned and orchestrated the district-wide Harlem Wizards Basketball Game and supported a food drive to benefit the Mannafed program that supports RSU #16 students needing additional food. The Mechanic Falls Fire Department provides strong support to the school through visitations, discussions of fire safety and assistance during fire drills. Elm Street School is utilized for basketball during the winter months and will be used for a summer recreation program beginning in June. The Mechanic Falls Police Department continues to assist the school with any safety needs. This year Mike Giampetruzzi joined the Gifted and Talented Department at Elm Street School and also led our math team to great success. We are very fortunate to have Kayla Marston as a school counselor to help support the social and emotional needs of our students. She has provided lessons on safety, friendship and acceptance in all of our classrooms and also created a civil rights team that is fully promoting inclusion for all. Other school partnerships include being a 5-2-1-0 school, a 7 Habits for Happy Kids School and a strong partnership with the Ecology School, which culminates in a three day two night experience at Ferry Beach.

It is a privilege to be part of Elm Street School and to be an active member of our community. I welcome and encourage your involvement, questions and feedback. I personally and professionally appreciate the support provided by the community, the municipal departments, the RSU #16 administration, staff, school board, and the dedicated staff of Elm Street School. I am proud to represent our school and community.

Sincerely,

*Ryan W. Patrie*

Ryan W. Patrie, Ed. D.

## Unpaid Property Taxes

### Personal Property – 2014

HARVEST HILL FARMS	4,035.83
JOE ZAPPER'S THE CREATIVE EDGE	16.67

### Personal Property – 2015

ANDOVER COVERED BRIDGE, LLC	1,159.51
HARVEST HILL FARMS	4,613.52
JASIM, LLC	190.80
JOE ZAPPER'S THE CREATIVE EDGE	11.17

### Property Liens – 2015

14 PEARL ST RESIDENTIAL LAND TRUST	1,341.58
ALDEN, SARAH L	1,341.58
ALLEN-PARKER, DIANA G	246.26
ANDOVER COVERED BRIDGE LLC	2,798.38
ANDOVER COVERED BRIDGE, LLC	25,546.59
ANDOVER COVERED BRIDGE, LLC	1,883.07
BAROUDI, ADAM	4,448.54
BEAULIEU, RAYMOND E	1,423.35
BENSON, KRISTINA N	1,596.25
BLACK, PAMELA	2,095.96
BOUTHOT, BRENDA	859.70
BRAY, CYNTHIA M.	1,217.05
CALABRESE, BRETT	457.05
CARTER, DONALD	1,944.63
CARTER, JODIE	389.83
CHILDS, CHRISTINE (LE)	2,859.75
DAVIDSON, HEIRS OF CECELIA A	1,937.74
DOUGLASS, RACHEL	237.51
DUDLEY, HEIRS OF ALVIN	863.20
DUFOUR, DENIS	3,576.65
DUHAMEL, KAREN M	679.73
G & G PROPERTY MANAGEMENT	2,884.97
G & G PROPERTY MANAGEMENT	3,687.87
G & G PROPERTY MANAGEMENT	4,009.62
GEORGE, ROBERT	549.57
GLATZ, KEVIN A	1,595.51
GOULET, SUSAN	769.54
HILL-FRANCISCO, DOROTHY M	796.78

HILL-FRANCISCO, DOROTHY M	2,196.72
JARVIS, BRIAN	304.78
JOHNSON, ERIC W	1,729.98
LARRABEE, DEBRA L	587.64
LEONARD, DAVID M JR	2,239.21
LEONARD, JOYCE	1,407.93
MADORE, RANDAL L	1,020.10
MANCHESTER, JOHN L	388.38
MARTIN, CYNTHIA A.	5,767.04
O'DONNELL, RICHARD	2,695.90
PARSONS, JENNIFER J	5,847.38
PORTER III, EARLE G.	809.53
RATTE, GAETAN	589.15
RATTE, GAETAN	424.13
RING, MICHAEL	347.40
ROBERTS, HOMER	195.67
ROWE, JULIANNE F	2,840.59
ST HILAIRE, RAYMOND	2,517.93
SWANSON, JOHN M	182.90
TARDIF, SELENA M	1,802.49
TIBBETTS, ELVA HEIRS OF	1,247.60
TOUSSAINT, RUSSELL E	2,236.15
WILLSON, BRUCE W	2,054.20

## 2016 Taxes Past Due

14 PEARL ST RESIDENTIAL LAND	677.12
ALDEN, SARAH L	2,315.70
ALLEN-PARKER, DIANA G	124.29
ANDOVER COVERED BRIDGE LLC	1,412.39
ANDOVER COVERED BRIDGE, LLC	12,893.80
ANDOVER COVERED BRIDGE, LLC	950.42
ANKETELL, SETH	123.54
BAROUDI, ADAM	2,245.26
BEAULIEU, RAYMOND E	768.86
BENSON, KRISTINA N	805.66
BERRY, SCOTT E	146.37
BISBEE, LELAND	823.75
BLACK, PAMELA	1,057.87
BOUTHOT, BRENDA	433.91
BRAY, CYNTHIA M.	684.21
BUILDING MANAGEMENT CO	647.89
BUILDING MANAGEMENT CO	474.76
BUILDING MANAGEMENT CO	171.60
CALABRESE, BRETT	230.68
CARTER, DONALD	981.49
CARTER, JODIE	196.75

CHASE, BRIAN J	2,675.89
CHILDS, CHRISTINE (LE)	1,561.19
CHINNOCK, MARK	2,545.47
COBURN, KRIS	210.04
COLBERT, GEORGE D	1,490.06
COPP, DONALD L	1,126.15
COUNTRY LANE HOMES	264.66
COZZOLINO, MICHAEL	257.95
CROCKETT, DONALD	272.06
CUMMINS, HEIRS OF JOHN B	592.62
CUMMINS, HEIRS OF JOHN B	1,183.41
DAVIDSON, HEIRS OF CECELIA A	978.01
DAVIS, JOHN W JR	2,556.77
DOUGLASS, RACHEL	152.34
DUDLEY, HEIRS OF ALVIN	1,085.15
DUFOUR, BARBARA	62.12
DUFOUR, DENIS	1,805.20
DUHAMEL, KAREN M	411.61
DUNN, BRUCE	363.05
G & G PROPERTY MANAGEMENT	696.81
G & G PROPERTY MANAGEMENT	1,645.66
G & G PROPERTY MANAGEMENT	1,861.33
G & G PROPERTY MANAGEMENT	2,023.73
GAGNON, JUNE	529.01
GARY, MATTHEW A	732.57
GARY, MATTHEW A	701.28
GARY, MATTHEW A	10.70
GARY, MATTHEW A	361.36
GARY, MATTHEW A	230.77
GEORGE, ROBERT	277.38
GILBERT, JULIAN	401.15
GLATZ, KEVIN A	1,223.92
GOULET, SUSAN	388.40
GRANT HOLDINGS LLC	3,272.48
HILL-FRANCISCO, DOROTHY M	402.15
HILL-FRANCISCO, DOROTHY M	1,108.73
HOBBS, GREG	235.85
JARVIS, BRIAN	961.60
JASIM, LLC	2,543.07
JOHNSON, ERIC W	873.15
JORDAN, SHIRLEY A.	551.46
KENISTON, HEATH	66.42
LACROIX, RICHARD	282.36
LARRABEE, DOUGLAS M	1,444.05
LARRABEE, KIMBERLY	81.66
LARRABEE, DEBRA L	554.20
LEONARD, DAVID M JR	1,180.64
LEONARD, JOYCE	710.61
LIBBY, MARY O	25.84

M & M HOUSING ASSOCIATES	1,008.27
MADORE, RANDAL L	514.87
MALCOLM, ROBERT J	925.32
MANCHESTER, CHARLES F	196.03
MARSTON, LINDA D	393.69
MARTIN, CYNTHIA A.	2,784.36
MCINNIS, SHIRLEY K	861.99
MILTON, PATRICIA	269.64
MORIN, BEVERLY J	945.91
O'DONNELL, RICHARD	1,360.67
PARSONS, JENNIFER J	2,951.28
PEARL, CHARLES JR	440.00
PELLETIER, PAUL R	385.41
PERRY, ALAN TRUSTEE	1,033.11
PERRY, JEANNE	663.09
PIKE, HEIRS OF JOAN M	691.75
PLUMMER, THOMAS	427.35
PORTER III, EARLE G.	816.54
PORTER, ROBERT L	1,094.29
POST, BRUCE	421.86
RATTE, GAETAN	594.71
RATTE, GAETAN	214.07
RAY, STEVEN T	96.31
RICCI, MARK D	748.02
RICHARDS, DEBRALYN H	1,275.60
RING, MICHAEL	175.34
RITCHIE, MARY	15.19
RIVARD, DANIEL R	906.35
ROBERTS, HOMER	583.11
ROBINSON, DEE A	893.38
ROWE, JULIANNE F	1,433.70
SAUCIER, PAUL & DIANE	249.23
SCHMIDT, JEFFREY	513.61
SERVICES UNLIMITED INC	608.70
SERVICES UNLIMITED, INC	1,129.70
SERVICES UNLIMITED, INC	843.06
SERVICES UNLIMITED, INC	14.77
SERVICES UNLIMITED, INC	17.34
SERVICES UNLIMITED, INC	574.11
SERVICES UNLIMITED, INC	979.27
SERVICES UNLIMITED, INC	65.50
SERVICES UNLIMITED, INC	468.68
SERVICES UNLIMITED, INC	409.74
SERVICES UNLIMITED, INC	1,382.04
SERVICES UNLIMITED, INC	235.08

SMITH, FOREST B	753.45
SPH PROPERTIES, LLC.	943.52
ST HILAIRE, RAYMOND	1,291.54
STIMSON, NINA M	196.71
STOTTS, MARK S	1,113.71
STURTEVANT, DARLEEN E	644.83
SWANSON, JOHN M	533.77
TARDIF, SELINA M	909.75
TAYLOR, CLARENCE	417.87
TIBBETTS, ELVA HEIRS OF	629.69
TOUSSAINT, RUSSELL E	1,143.91
WEAGLE, SUSAN E.	415.36
WHEELER, TRACY ROSE	224.70
WHITAKER, JESS	836.21
WILCOX, RICHARD	597.38
WILLSON, BRUCE W	1,036.79
WING, RICHARD E	836.23
WING, RICHARD E	522.37
WING, TIMOTHY	1,434.90
WING, TIMOTHY D.	131.61